

**MOMENTUM ACADEMY
FINANCE COMMITTEE REPORT**

JANUARY 2025

The Momentum Academy Finance Committee (FC) met on January 21, 2025. The main topic of discussion consisted of the financial reports for the fiscal year through December 31, 2024.

Financial Reports

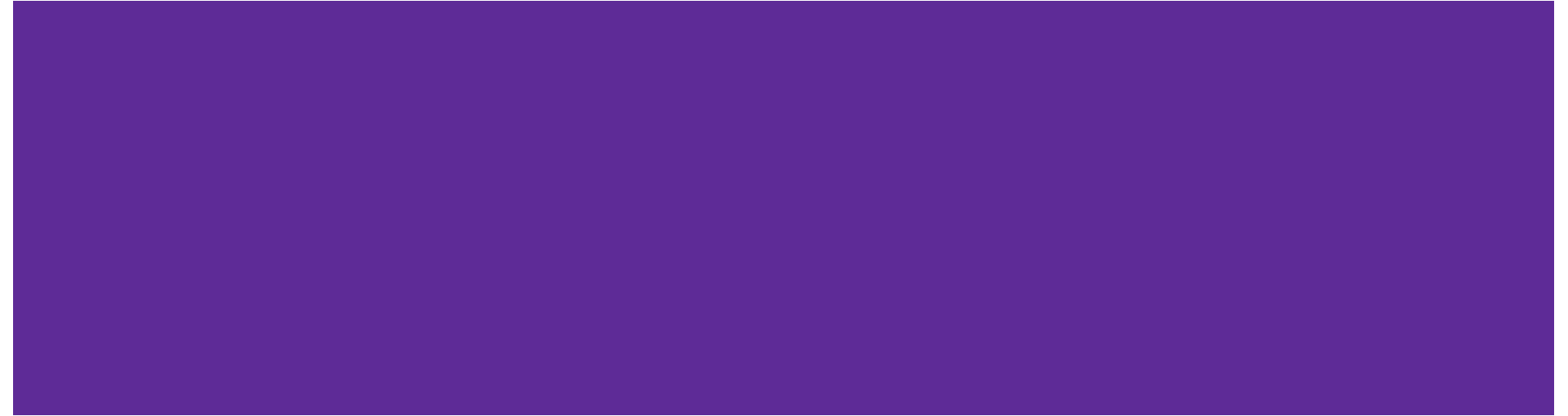
- The financial statements included an income statement, balance sheet, monthly projections, and key performance indicators (KPIs). All KPIs (days of cash at year end, gross margin margin, and fund balance at year end) exceeded targets.
- As of December 31, 2024, there was approximately \$3.7 million in cash, with current available cash of approximately \$2.6 million due to letters of credit.
- As of December 31, 2024, revenue was approximately \$790k over budget, primarily due to grants and an increase in state funding.
- As of December 31, 2024, expenses were approximately \$371k over budget.
- As of December 31, 2024, the forecasted net income is \$113K, which is approximately \$503k higher than compared to budget.

Other topics of discussion included the following:

- Starting the budgeting process for next year.
- The November and December check registers.
- Status of enrollment for the year. Currently, budgeted enrollment for the 24-25 school year is 90.88% met.
- Kicking off recommitment efforts and enrollment goals for next year.
- Student attendance percentages for the year, including meeting and/or exceeding the 90% budgeted attendance and 92% attendance goal.
- Current staffing levels and vacancies and adjustment to budget for use of substitute teachers.
- Suggested changes to organizational structure for next year.
- Suggested changes to salary structure for next year.
- Facilities updates.

1.21.25 Operations Report

Finance Committee



24/25 Enrollment

Campus	Capacity	% Capacity Budgeted	Leads	Pending Offers	Registration in Progress	Registration Complete	Open Seats	Current Enrollment SY24-25 <i>(includes registration complete)</i>	MINIMUM ENROLLMENT Budgeted Enrollment	% of Budgeted Enrollment Confirmed	Enrollment Goal	% of Enrollment Goal Confirmed
TGS	264	85.23%		0	0	65	20	238	225	105.78%	253	94.07%
FP	220	69.55%		2	0	55	70	110	153	71.90%	172	63.95%
TGE	219	75.34%		2	0	58	27	158	165	95.76%	185	85.41%
GP	244	47.13%		0	0	35	5	92	115	80.00%	130	70.77%
REGIONAL			6	4	0	213	122	598	658	90.88%	740	80.81%

Current Enrollment: **598** (90.88% of budgeted enrollment met)

- 4 pending offers, goal to remain above 600

FY 26 Enrollment: **Goal – 625**

- FY 26: Recommitment kicks off this month, goal is 90% retention
- FY 26: 40 applicants in pipeline, lottery date is March 3rd

GP Transition Update

Tours - 15 families signed up,

- Response: Reminders and parent comms were completed last week

Recommit deadline: Feb 14, will have data to report in Feb ED Report

Attendance

Year To Jan 10th: 91.44%

92.20% – End of Semester 1, goal slightly off track
Attendance: 92.20%

Q1 - Q2

Milestone: **-0.6%**

Vs SY 24: **+1.1%**

Attendance Slide is expected due to Winter weather, goals have been adjusted to account

Attendance for 2024-2025		
	Top Class for the School Year	Campus Attendance for the School Year
Tower Grove South	8th Grade 94.19% - highest attendance across Momentum!!	92.61%
Tower Grove East	4th Grade 92.50%	90.90%
Gravois Park	5th Grade 93.73%	91.01%
Fox Park	4th Grade, 91.37%	90.02%
December	Tower Grove South	8TH GRADE- 92.89%
	Tower Grove East	6TH GRADE- 95.49%
DEC. CHAMPION	Gravois Park	KINDER- 94.37%
	Fox Park	1ST GRADE- 95.78%



Q3 - Q4 Goals

Jan 91%

Feb 91%

Mar 92%

Apr 93%

May 94%

Attendance Engagement Plan - Semester 2

Outputs Q3-Q4

- 100% of families with scholars falling below 80% attendance will receive an individual touch point regarding continued enrollment, end of year goal setting, and support due to attendance and/or behavior concerns that is impacting attendance
- At least 10 scholars falling below 90% attendance will receive targeted incentive and attendance support follow ups monthly, per school
- The scholar retention plan will be executed by schools 100% of the time

Financials

Budget Timeline

January – Salary structure with preliminary staff updates

February – Drafting budget aligned to 25-26 priorities

March – Budget Draft to Finance Committee

May – Budget approval

HR Updates

- 2 grade level teachers hired at GP
- Current year Retention is currently 93%

# of Vacancies	
School Vacancies	17
<i>Teacher Vacancies (inc support teachers)</i>	7
<i>Grade level vacancies</i>	5
<i>Instructional Support Vacancies</i>	10
<i>Leader / Administrative Vacancies</i>	0
Regional Vacancies	2
Total Vacancies	19

HR Updates

Proposed Organizational Structure

Main shifts

- Dean support at school level based on enrollment/ need
- Director of Talent & HR
- 2 person custodial teams
- Office Assistant @central office
- Mental Health support based on enrollment/ need

https://drive.google.com/file/d/1HPGFXgbX_itiNhLtyvJ5w5oHUSHYa3lr/view?usp=drive_link

HR Updates

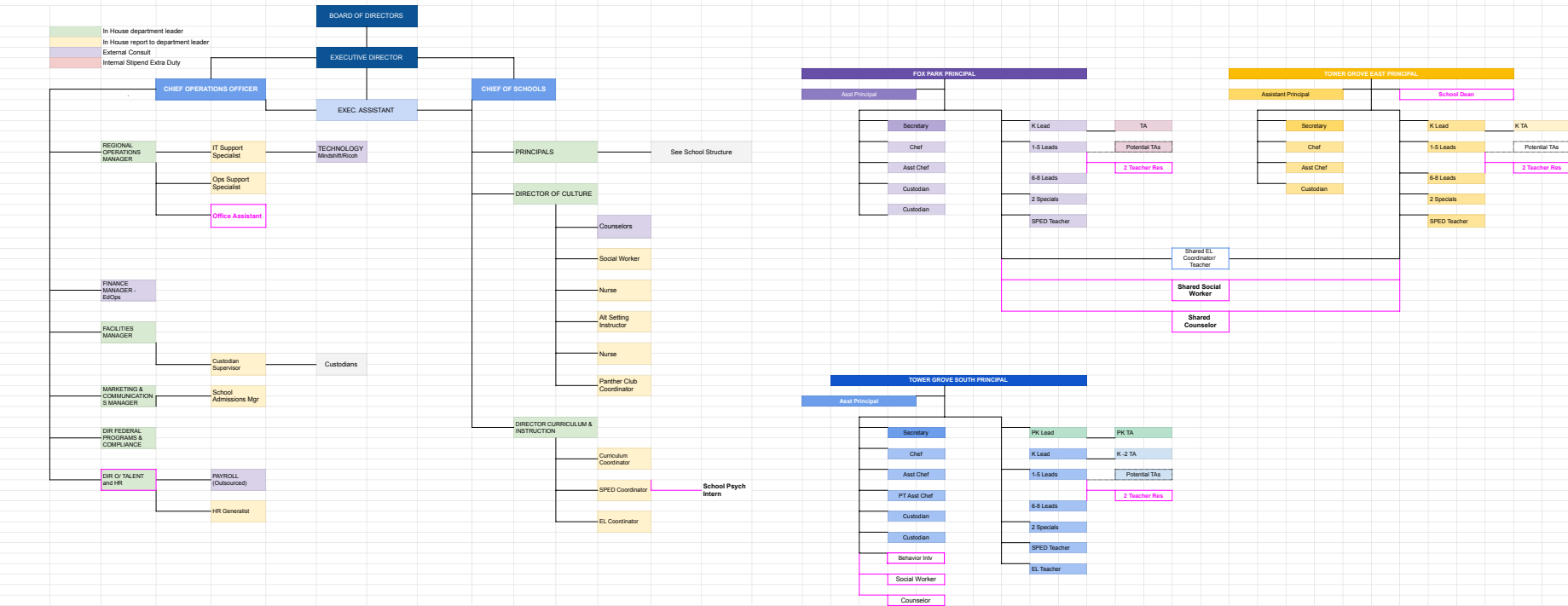
- Proposed Salary Structure
 - Teacher Salary: 5% increase at Year 1, and 1.75–2.5% each step
 - Returning teachers receive 4–7% increase over prior year
 - Equity increase in AP role and levels 1 & 2 support roles
 - Discuss St. Louis living wage \$21.10
 - Recommend annualized pay for all full time support roles

https://docs.google.com/spreadsheets/d/1_3PbryqOluuHoNXto4Qw9zb7hSnx3jBnc8oVrAwE8T0/edit?usp=sharing

Facilities

- Anticipated roof replacement TGS Bldg B in FY 24-25
- Discuss Gravois Park Facilities

25-26 Central Office Working



Payee Type: Vendor

Check Type: Automatic Payment

Checking Account ID: 1

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount	
668	11/20/2024	X			BAMBOO	Bamboo HR	1,676.59	
669	11/30/2024	X			RHYMEBUS	RHYME BUSINESS PRODUCTS	4,418.76	
670	11/30/2024	X			GORDONFO	GORDON FOOD SERVICE INC	13,951.63	
671	11/30/2024	X			LCEF	Lutheran Church Extension Fund	42,769.81	
672	11/30/2024	X			CHARTER	CHARTER COMMUNICATIONS	329.95	
673	11/30/2024	X			SPIRE	SPIRE	250.93	
674	11/30/2024	X			AMEREN	AMEREN MISSOURI	5,926.35	
675	11/30/2024	X			NUESYNERGY	NUESYNERGY	3,357.68	
676	11/05/2024	X			AETNA	AETNA	66,622.17	
677	11/21/2024	X			CULLIGAN	Culligan	69.00	
678	11/07/2024	X			WASTECON	WASTE CONNECTIONS OF MISSOURI, INC.	1,082.40	
679	11/26/2024	X			WASTEMAN	WASTE MANAGEMENT OF ST. LOUIS	1,614.89	
680	11/19/2024	X			METROSEW	Metropolitan St. Louis Sewer District	149.57	
706	11/12/2024	X			VISA	VISA	5,241.51	
707	11/26/2024	X			ELAN	Elan Financial	9,788.87	
Checking Account ID: 1					Void Total:	0.00	Total without Voids:	157,250.11
Check Type Total: Automatic Payment					Void Total:	0.00	Total without Voids:	157,250.11

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
11485	11/01/2024	X			RELIANCE	Reliance Standard	5,891.40
11487	11/04/2024	X			MINGCHRI	CHRISTOPHER MING	75.00
11488	11/05/2024	X			MINGCHRI	CHRISTOPHER MING	75.00
11492	11/05/2024	X			QUINNPHIL	PHILLIP QUINN	130.00
11493	11/05/2024	X			PHILSAL	Salim Phillips	130.00
11494	11/06/2024	X			COFFMEL	Melik Coffey	600.00
11495	11/06/2024	X			PAGEKEY	Keyria Page	600.00
11497	11/06/2024	X			BAILRIN	Rinada Bailey	600.00
11498	11/06/2024	X			GILBCYD	Cydney Gilbert	600.00
11502	11/22/2024	X			WEEKERI	Erin Weekly	186.00
11503	11/22/2024	X			MINGCHRI	CHRISTOPHER MING	205.00
11504	11/22/2024	X			QUINNPHIL	PHILLIP QUINN	260.00
84216888	11/05/2024	X			INFIELD	BRANDON SORLIE	27,596.50
84225359	11/08/2024	X			HARRKEL	Ke-La Harris	200.00
84226886	11/05/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	47.98
84226887	11/05/2024	X			USFOODS	US FOODS, INC.	800.75
84226888	11/05/2024	X			USFOODS	US FOODS, INC.	981.33
84226889	11/05/2024	X			USFOODS	US FOODS, INC.	3,000.83
84226890	11/05/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	1,131.17
84238193	11/12/2024	X			MCA	MCA Management Company	3,490.21
84247596	11/13/2024	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	2,430.00
84270213	11/12/2024	X			FLEXEDU	Flexible Educators	2,754.28
84270214	11/12/2024	X			WGU	Western Governors University	4,025.00
84270215	11/12/2024	X			VALEELI	Elizabeth Valerio	111.12
84270216	11/12/2024	X			FLEXEDU	Flexible Educators	3,138.16
84270217	11/12/2024	X			FLEXEDU	Flexible Educators	2,271.20
84270218	11/12/2024	X			FOXSMITH	Fox Smith LLC	2,000.00
84270376	11/12/2024	X			UNIVMOCOL	UNIVERSITY OF MISSOURI - COLUMBIA AR	17,938.00
84270437	11/12/2024	X			TECHELEC	TECH ELECTRONICS	992.00
84270438	11/12/2024	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	382.50
84270439	11/12/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	589.78
84270440	11/12/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	138.23
84270441	11/12/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	589.78
84270442	11/12/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	138.23
84270443	11/12/2024	X			LETSDOL	LETS DO LUNCH CATERING SERVICE	303.50
84270444	11/12/2024	X			SURETY	Surety Refrigeration Service & Equipment	216.07
84270445	11/12/2024	X			GRPWEG	GRP WEGMAN	193.36

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
84270446	11/12/2024	X			LINDBERGH	LINDBERGH COMMERCIAL SERVICES, INC.	193.75
84270447	11/12/2024	X			PICKATIME	PICKATIME	55.00
84270448	11/12/2024	X			STJOHNS	St. John's Lutheran Church	500.83
84270449	11/12/2024	X			SUPPHEALTH	Supplemental Health Care SHC	38,079.57
84270450	11/12/2024	X			MIRIAM	MIRIAM	8,317.00
84270818	11/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	61.88
84270819	11/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	63.88
84270820	11/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	119.99
84270821	11/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	138.01
84270822	11/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	140.16
84270823	11/12/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	181.62
84270824	11/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	199.25
84270825	11/12/2024	X			MAGNETIZE	MAGNETIZE, LLC	370.00
84270826	11/12/2024	X			USFOODS	US FOODS, INC.	729.05
84270827	11/12/2024	X			DIAZALI	Alicia Diaz	750.50
84270828	11/12/2024	X			PAYPOOL	PAYPOOL LLC	800.69
84270829	11/12/2024	X			USFOODS	US FOODS, INC.	1,179.72
84270830	11/12/2024	X			USFOODS	US FOODS, INC.	1,835.55
84270831	11/12/2024	X			BRADWHITE	Brad White Educational Consulting	3,000.00
84270832	11/12/2024	X			NELSALO	Alonzo Nelson	5,750.00
84270833	11/12/2024	X			GIANTSTE	GIANT STEPS OF ST. LOUIS, INC.	8,575.94
84270834	11/12/2024	X			EDOPS	EdOps	12,075.00
84270835	11/12/2024	X			LAVINIA	Lavinia Group, LLC	43,800.00
84270836	11/12/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	75.56
84270837	11/12/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	692.50
84270838	11/12/2024	X			EXPRESSTRA	Express Transport Care LLC	7,441.80
84270839	11/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	72.50
84270840	11/12/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	365.60
84270841	11/12/2024	X			INDUSTSPE	Industry Specific Solutions	34,567.50
84270842	11/12/2024	X			RICOHUSA	RICOH USA, INC.	19,966.35
84315818	11/13/2024	X			IONWAVE	ION WAVE TECHNOLOGIES, INC.	3,555.00
84316269	11/13/2024	X			MIRIAM	MIRIAM	1,820.00
84316604	11/13/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	37.91
84316605	11/13/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	192.37
84316606	11/13/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	371.13
84385137	11/19/2024	X			KRAUSEKE	KRAUSE KEY & LOCK SERVICE, INC.	61.75
84385565	11/19/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	77.97
84385566	11/19/2024	X			USFOODS	US FOODS, INC.	1,077.78
84385567	11/19/2024	X			USFOODS	US FOODS, INC.	2,305.79
84385568	11/19/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	839.16
84403041	11/21/2024	X			THECHRISTY	The Christy	2,895.00
84403042	11/21/2024	X			LINKEDIN	LinkedIn	4,996.25
84403043	11/21/2024	X			FLEXEDU	Flexible Educators	5,140.07
84403044	11/21/2024	X			FLEXEDU	Flexible Educators	1,516.40
84403045	11/21/2024	X			APPLETREE	AppleTree Institute	540.00
84403046	11/21/2024	X			APPLETREE	AppleTree Institute	540.00
84403286	11/21/2024	X			VERIZONW	VERIZON WIRELESS	1,928.45
84403451	11/21/2024	X			ADVANCES	ADVANCE SECURITY & TECHNOLOGIES LLC	45.50
84403452	11/21/2024	X			ATT	AT&T	1,256.94
84403453	11/21/2024	X			ROTTLER	Rottler Pest Solutions	187.00
84403454	11/21/2024	X			WEBERFIR	WEBER FIRE AND SAFETY EQUIPMENT CO., INC.	715.15
84403455	11/21/2024	X			SUPPHEALTH	Supplemental Health Care SHC	44,180.19
84403725	11/21/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	28.85
84403726	11/21/2024	X			STAPLESA	STAPLES ADVANTAGE	373.41
84403727	11/21/2024	X			NCSPEARSON	NCS Pearson	514.32
84403728	11/21/2024	X			CROSSGRAND	Earl Smith	1,300.00
84403729	11/21/2024	X			HAYMAN	Daniel Hayman	2,581.25
84403730	11/21/2024	X			EXPRESSTRA	Express Transport Care LLC	3,605.02

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
84403731	11/21/2024	X			WOODHOLD	Wood Holding Company	4,777.00
84403732	11/21/2024	X			EMMAUS	Emmaus Lutheran Church	5,133.25
84403733	11/21/2024	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	8,833.00
84403734	11/21/2024	X			3636PART	3636 Partners LLC	32,083.00
84403735	11/21/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	127.76
84403736	11/21/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	235.75
84403737	11/21/2024	X			ROYALPAP	ROYAL PAPERS INC	2,940.73
84403738	11/21/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	1,086.75
84403739	11/21/2024	X			INDUSTSPE	Industry Specific Solutions	21,087.85
84403740	11/21/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	2,487.25
84403741	11/21/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	2,558.00
84403742	11/21/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	2,303.30
84414179	11/27/2024	X			NELSALO	Alonzo Nelson	5,971.60
84420574	11/25/2024	X			MOSCHOOLB	MISSOURI SCHOOL BOARDS' ASSOCIATION	730.41
84420575	11/25/2024	X			ARCHFIRE	Arch Fire Protection Inc	1,188.87
84420973	11/25/2024	X			EICHAUD	Audrey Eichelberger	91.03
84420974	11/25/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	172.17
84420975	11/25/2024	X			USFOODS	US FOODS, INC.	830.30
84420976	11/25/2024	X			USFOODS	US FOODS, INC.	2,352.65
84420977	11/25/2024	X			USFOODS	US FOODS, INC.	2,702.05
84420978	11/25/2024	X			EXPRESSTRA	Express Transport Care LLC	3,272.24
84420979	11/25/2024	X			NIOIMAT	MATTEO NIOI	157.18
84420980	11/25/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	258.00
84420981	11/25/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	716.39
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 459,690.77
Check Type Total: Check					Void Total:	0.00	Total without Voids: 459,690.77
Payee Type Total: Vendor					Void Total:	0.00	Total without Voids: 616,940.88
Grand Total:					Void Total:	0.00	Total without Voids: 616,940.88

Payee Type: Vendor Check Type: Automatic Payment Checking Account ID: 1

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount	
691	12/20/2024	X			BAMBOO	Bamboo HR	1,653.84	
692	12/30/2024	X			RHYMEBUS	RHYME BUSINESS PRODUCTS	4,422.92	
693	12/30/2024	X			GORDONFO	GORDON FOOD SERVICE INC	10,253.91	
694	12/30/2024	X			LCEF	Lutheran Church Extension Fund	42,769.81	
695	12/30/2024	X			CHARTER	CHARTER COMMUNICATIONS	329.95	
696	12/30/2024	X			SPIRE	SPIRE	3,083.66	
697	12/30/2024	X			AMEREN	AMEREN MISSOURI	3,573.19	
698	12/30/2024	X			NUESYNERGY	NUESYNERGY	1,265.44	
699	12/04/2024	X			AETNA	AETNA	65,614.60	
700	12/21/2024	X			CULLIGAN	Culligan	69.00	
701	12/03/2024	X			WASTECON	WASTE CONNECTIONS OF MISSOURI, INC.	1,082.40	
702	12/26/2024	X			WASTEMAN	WASTE MANAGEMENT OF ST. LOUIS	2,191.05	
715	12/11/2024	X			METROSEW	Metropolitan St. Louis Sewer District	511.61	
716	12/10/2024	X			PITNEYBO	PITNEY BOWES	69.12	
719	12/17/2024	X			VISA	VISA	2,505.72	
720	12/26/2024	X			ELAN	Elan Financial	2,552.52	
84657529	01/06/2025	X			STJOHNS	St. John's Lutheran Church	1,784.20	
84657530	01/06/2025	X			EDPLUS	EDUCATION PLUS	40.00	
84657673	01/06/2025	X			USFOODS	US FOODS, INC.	1,027.39	
84657674	01/06/2025	X			USFOODS	US FOODS, INC.	1,122.83	
84657675	01/06/2025	X			USFOODS	US FOODS, INC.	2,489.50	
Checking Account ID: 1					Void Total:	0.00	Total without Voids:	148,412.66
Check Type Total:			Automatic Payment		Void Total:	0.00	Total without Voids:	148,412.66

Payee Type: Vendor Check Type: Check Checking Account ID: 1

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
11501	12/01/2024	X			RELIANCE	Reliance Standard	6,009.03
11506	11/22/2024	X			MARCUSCI	MARCUS CINEMAS OF WISCONSIN, LLC	2,230.00
11508	12/20/2024	X			TJSPI	T.J.'S PIZZA CO.	1,182.00
11510	12/30/2024	X			WEEKERI	Erin Weekly	93.00
11511	12/30/2024	X			RELIANCE	Reliance Standard	5,855.64
84435581	12/03/2024	X			STJOHNS	St. John's Lutheran Church	1,653.39
84435582	12/03/2024	X			AMPLIFYE	AMPLIFY EDUCATION, INC.	3,780.00
84436002	12/03/2024	X			USFOODS	US FOODS, INC.	2,059.06
84436003	12/03/2024	X			USFOODS	US FOODS, INC.	96.79
84436004	12/03/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	1,259.93
84467644	12/13/2024	X			CROWNAWA	CROWN AWARDS	32.65
84474648	12/13/2024	X			NELSALO	Alonzo Nelson	5,101.67
84476100	12/10/2024	X			RICOHUSA	RICOH USA, INC.	1,500.00
84490597	12/11/2024	X			STINSON	Stinson	511.50
84490598	12/11/2024	X			FLEXEDU	Flexible Educators	7,520.10
84490599	12/11/2024	X			FLEXEDU	Flexible Educators	3,010.77
84490600	12/11/2024	X			BISTATE	BI-STATE ROOF SYSTEMS	589.34
84490601	12/11/2024	X			HOWARETHE	Hardin Sharonica	5,000.00
84490602	12/11/2024	X			GREENHOUSE	Greenhouse E3	8,750.00
84490603	12/11/2024	X			FLEXEDU	Flexible Educators	734.40
84490604	12/11/2024	X			LEAPSBOUND	Leaps and Bounds	6,055.40
84490838	12/11/2024	X			EDPLUS	EDUCATION PLUS	300.00
84490839	12/11/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	589.78
84490840	12/11/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	138.23
84490841	12/11/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	589.78
84490842	12/11/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	138.23
84490843	12/11/2024	X			MOSCHOOLB	MISSOURI SCHOOL BOARDS' ASSOCIATION	4.42
84490844	12/11/2024	X			FIRSTSTU	FIRST STUDENT INC.	420.40
84490845	12/11/2024	X			LAMP	LAMP	90.00
84490846	12/11/2024	X			BISTATE	BI-STATE ROOF SYSTEMS	829.64
84490847	12/11/2024	X			STJOHNS	St. John's Lutheran Church	10,178.43
84490848	12/11/2024	X			SUPPHEALTH	Supplemental Health Care SHC	8,629.64
84490849	12/11/2024	X			ROTTLER	Rottler Pest Solutions	337.00

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
84490850	12/11/2024	X			LINDBERGH	LINDBERGH COMMERCIAL SERVICES, INC.	1,880.09
84490851	12/11/2024	X			GRPWEG	GRP WEGMAN	12,731.31
84491080	12/11/2024	X			MINGMIR	MIRANDA MING	27.00
84491081	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	63.88
84491082	12/11/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	78.50
84491083	12/11/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	102.75
84491084	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	120.22
84491085	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	138.01
84491086	12/11/2024	X			ROYALPAP	ROYAL PAPERS INC	159.00
84491087	12/11/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	274.00
84491088	12/11/2024	X			MAGNETIZE	MAGNETIZE, LLC	370.00
84491089	12/11/2024	X			USFOODS	US FOODS, INC.	679.10
84491090	12/11/2024	X			PAYPOOL	PAYPOOL LLC	946.34
84491091	12/11/2024	X			USFOODS	US FOODS, INC.	1,138.22
84491092	12/11/2024	X			EXPRESSTRA	Express Transport Care LLC	4,479.24
84491093	12/11/2024	X			GIANTSTE	GIANT STEPS OF ST. LOUIS, INC.	4,522.19
84491094	12/11/2024	X			EDOPS	EdOps	12,075.00
84491095	12/11/2024	X			INTERSECT	INTERSECT ARTS	24,000.00
84491096	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	75.82
84491097	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	75.82
84491098	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	123.76
84491099	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	280.55
84491100	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	384.97
84491101	12/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	398.73
84491102	12/11/2024	X			USFOODS	US FOODS, INC.	2,350.67
84491103	12/11/2024	X			PERFLAWN	Trent King	1,280.00
84491104	12/11/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	2,005.05
84491105	12/11/2024	X			INDUSTSPE	Industry Specific Solutions	35,312.71
84548887	12/18/2024	X			ADT	ADT COMMERCIAL	86.98
84549108	12/18/2024	X			SURETY	Surety Refrigeration Service & Equipment	216.07
84549431	12/18/2024	X			INNOVATIV	INNOVATIVE OPTIONS, LLC	1,456.00
84607669	12/20/2024	X			BEDEANT	ANTIONETTE BEDESSIE	1,533.21
84607670	12/20/2024	X			NELSALO	Alonzo Nelson	5,421.66
84608829	12/20/2024	X			HAYMAN	Daniel Hayman	1,181.25
84608830	12/20/2024	X			USFOODS	US FOODS, INC.	1,383.72
84608831	12/20/2024	X			INTERSECT	INTERSECT ARTS	8,000.00
84608832	12/20/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	30.64
84608833	12/20/2024	X			USFOODS	US FOODS, INC.	694.72
84608834	12/20/2024	X			PERFLAWN	Trent King	2,950.00
84608835	12/20/2024	X			RICOHUSA	RICOH USA, INC.	15,806.35
84617528	12/23/2024	X			WGU	Western Governors University	4,025.00
84636308	12/26/2024	X			VALEELI	Elizabeth Valerio	373.09
84636309	12/26/2024	X			UKG	UKG	150.00
84636310	12/26/2024	X			MARR	Marr and Compancy, P.C.	16,750.00
84636311	12/26/2024	X			STINSON	Stinson	139.50
84636312	12/26/2024	X			FLEXEDU	Flexible Educators	340.00
84636476	12/26/2024	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	337.50
84636477	12/26/2024	X			ATT	AT&T	1,256.94
84636478	12/26/2024	X			ROTTLER	Rottler Pest Solutions	120.00
84636479	12/26/2024	X			SUPPHEALTH	Supplemental Health Care SHC	20,304.93
84636480	12/26/2024	X			FIRSTSTU	FIRST STUDENT INC.	36,809.92
84636651	12/26/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	8.78
84636652	12/26/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	28.85
84636653	12/26/2024	X			NCSPEARSON	NCS Pearson	236.16
84636654	12/26/2024	X			DALESIGN	Dale Sign Service Inc	676.59
84636655	12/26/2024	X			SPORTSPRI	SPORTSPRINT	920.00
84636656	12/26/2024	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	8,833.00
84636657	12/26/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	128.22

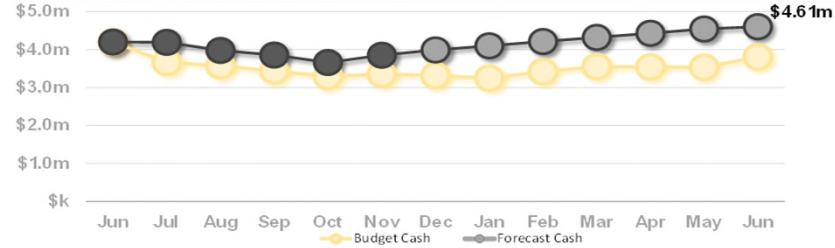
Payee Type: Vendor		Check Type: Check			Checking Account ID: 1			
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount	
84636658	12/26/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	709.25	
84636659	12/26/2024	X			ROYALPAP	ROYAL PAPERS INC	2,893.55	
84636660	12/26/2024	X			INDUSTSPE	Industry Specific Solutions	20,648.96	
84645639	12/30/2024	X			CERTASITE	CertaSite LLC	450.85	
84645640	12/30/2024	X			VALEELI	Elizabeth Valerio	235.00	
84645641	12/30/2024	X			FLEXEDU	Flexible Educators	5,043.17	
84645642	12/30/2024	X			FLEXEDU	Flexible Educators	1,292.00	
84645643	12/30/2024	X			VALEELI	Elizabeth Valerio	109.07	
84646083	12/30/2024	X			RAINTRA	TRAVIS RAINEY	109.07	
84646084	12/30/2024	X			PANERA	PANERA	308.37	
84646085	12/30/2024	X			FOLLETT	FOLLETT SCHOOL SOLUTIONS INC.	200.00	
84646086	12/30/2024	X			MOSCHOOLB	MISSOURI SCHOOL BOARDS' ASSOCIATION	306.26	
84646087	12/30/2024	X			LAMP	LAMP	90.00	
84646088	12/30/2024	X			INTERNATI	INTERNATIONAL INSTITUTE OF METRO ST. LOUIS	302.40	
84646089	12/30/2024	X			ROTTLER	Rottler Pest Solutions	120.00	
84646090	12/30/2024	X			LINDBERGH	LINDBERGH COMMERCIAL SERVICES, INC.	1,011.62	
84646091	12/30/2024	X			FIRSTSTU	FIRST STUDENT INC.	1,261.20	
84646092	12/30/2024	X			ADVANCES	ADVANCE SECURITY & TECHNOLOGIES LLC	164.00	
84646093	12/30/2024	X			SUPPHEALTH	Supplemental Health Care SHC	11,458.13	
84646396	12/30/2024	X			HARVJER	JEREMY HARVEY	32.17	
84646397	12/30/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	37.91	
84646398	12/30/2024	X			EICHAUD	Audrey Eichelberger	60.34	
84646399	12/30/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	70.94	
84646400	12/30/2024	X			MINGMIR	MIRANDA MING	109.07	
84646401	12/30/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	120.22	
84646402	12/30/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	138.01	
84646403	12/30/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	140.39	
84646404	12/30/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	199.48	
84646405	12/30/2024	X			USFOODS	US FOODS, INC.	689.40	
84646406	12/30/2024	X			USFOODS	US FOODS, INC.	1,217.61	
84646407	12/30/2024	X			USFOODS	US FOODS, INC.	1,983.95	
84646408	12/30/2024	X			ROYALPAP	ROYAL PAPERS INC	2,100.84	
84646409	12/30/2024	X			KVC	KVC Behavioral Healthcare Missouri Inc	3,781.00	
84646410	12/30/2024	X			WOODHOLD	Wood Holding Company	4,777.00	
84646411	12/30/2024	X			EMMAUS	Emmaus Lutheran Church	5,133.25	
84646412	12/30/2024	X			3636PART	3636 Partners LLC	32,083.00	
84646413	12/30/2024	X			EXPRESSTRA	Express Transport Care LLC	8,364.70	
84646414	12/30/2024	X			GREENALT	ALTON GREENOUGH	437.48	
84646415	12/30/2024	X			INDUSTSPE	Industry Specific Solutions	21,634.94	
84646416	12/30/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	1,625.97	
Checking Account ID: 1					Void Total:	0.00	Total without Voids:	452,992.80
Check Type Total:		Check			Void Total:	0.00	Total without Voids:	452,992.80
Payee Type Total:		Vendor			Void Total:	0.00	Total without Voids:	601,405.46
Grand Total:					Void Total:	0.00	Total without Voids:	601,405.46

Dashboard
Momentum Academy
July 2024 through November 2024

Key Performance Indicators

Days of Cash (At Year End) 114 Target > 45 days	Gross Margin Margin 3% Target > -5.0%	Fund Balance (At Year End) 31% Target > 0.00	Fund Balance (Minus Letters of credit) 24% Target 15% Fund BAL
---	---	--	--

Cash Forecast



Letters of Credit \$ 1,097,000

Current Cash:	\$ 3,857,176
Current Available Cash:	\$ 2,760,176
Year end Cash:	\$ 4,608,995
Year end Available Cash:	\$ 3,511,995

Financial Snapshot	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
Revenue							
Local Revenue	542,890	504,375	38,515	1,140,720	1,175,569	(34,849)	597,831
State Revenue	4,687,772	4,041,306	646,466	11,403,073	10,587,429	815,644	6,715,301
Federal Revenue	477,027	585,499	(108,472)	1,985,516	1,918,239	67,276	1,508,489
Private Grants and Donations	258,976	104,560	154,416	522,800	522,800	0	263,824
Earned Fees	55,725	20,331	35,394	88,139	57,006	31,133	32,414
Total Revenue	6,022,390	5,256,071	766,319	15,140,248	14,261,043	879,205	9,117,858
Expenses							
Salaries	2,689,515	3,121,358	(431,843)	6,916,486	7,491,259	(574,772)	4,226,972
Benefits and Taxes	898,435	944,932	(46,497)	2,175,705	2,267,836	(92,131)	1,277,270
Staff-Related Costs	204,567	130,481	(74,086)	371,502	313,154	(58,347)	166,934
Rent	570,502	522,872	(47,630)	1,239,893	1,254,893	(15,000)	669,391
Occupancy Service	245,703	262,364	(16,662)	621,666	629,675	(8,009)	375,963
Student Expense, Direct	925,236	451,427	(473,809)	1,594,514	1,083,424	(511,090)	669,279
Student Expense, Food	184,373	163,958	(20,415)	393,500	393,500	0	209,127
Office & Business Expense	565,537	390,278	(175,259)	1,039,558	936,667	(102,891)	474,021
Transportation	90,185	116,875	(26,690)	379,935	280,500	(99,435)	289,750
Total Ordinary Expenses	6,374,052	6,104,545	(269,506)	14,732,759	14,650,909	(81,851)	8,358,708
Net Ordinary Income	(351,662)	(848,474)	496,812	407,489	(389,865)	797,354	759,151
Extraordinary Expenses							
Depreciation and Amortization	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Facility Improvements	12,589	-	(12,589)	12,589	-	(12,589)	-
Total Extraordinary Expenses	12,589	-	(12,589)	12,589	-	(12,589)	-
Total Expenses	6,386,641	6,104,545	(282,096)	14,745,349	14,650,909	(94,440)	8,358,708
Net Income	(364,251)	(848,474)	484,223	394,899	(389,865)	784,765	759,151
Cash Flow Adjustments	17,106	-	(17,106)	9,775	-	(9,775)	(7,332)
Change in Cash	(347,145)	(848,474)	501,329	404,674	(389,865)	794,539	751,819

Forecast Comp to Budget

The forecast adjustments through the end of November, reflect a \$794k **increase** in Net Income compared to budget.

REV Increased by \$50k this month due to:
State & Fed Revenue from Evidence Based Reading Grant

EXP Increased by \$172k compared to budget
Staff vacancy savings \$130k
Increase in Staff Recruitment expense: \$12k
Increase in Student Expense-Outsourced Occ Therapist \$30k
Increase in legal and office expense

State Revenue Note
State Basic Formula is based on FY23 FWADA + FY25 Summer School.
The enrollment tab demonstrates the FY25 planned student count vs the budgeted FWADA
State Revenue was adjusted for Summer School ADA, and increased per WADA rate

Additional Reference Notes
MOM is receiving a 5 YR Missouri Comprehensive Afterschool Learning (MOCAL) grant beginning July 1, 2024 to Jun 30, 2029
The revenue and expense associated with this grant are now incorporated into the financial forecast. Total Revenue and Expense included = \$376k

Income Statement

Momentum Academy

July 2024 through November 2024

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Revenue								
Local Revenue								
5113 - Proposition C (Sales Tax)	498,515	469,375	29,140	1,041,725	1,091,569	(49,844)	1,041,725	0
5141 - Interest	44,375	35,000	9,375	98,996	84,000	14,996	106,028	-7,032
Total Local Revenue	542,890	504,375	38,515	1,140,720	1,175,569	(34,849)	1,147,753	-7,032
State Revenue								
5311 - Basic Formula	4,412,443	3,835,813	576,630	10,449,947	10,094,246	355,701	10,449,947	0
5312 - Transportation	79,544	70,706	8,838	190,000	169,695	20,305	190,000	0
5319 - Classroom Trust Fund	154,196	134,787	19,410	371,537	323,488	48,049	371,537	0
5339 - MOCAL	0	0	(0)	350,000	0	350,000	350,000	0
5342 - Evidence Based Reading State	41,589	0	41,589	41,589	0	41,589	0	41,589
Total State Revenue	4,687,772	4,041,306	646,466	11,403,073	10,587,429	815,644	11,361,484	41,589
Federal Revenue								
5412 - Medicaid	42,317	39,661	2,657	158,643	158,643	0	158,643	0
5422 - Cares Esser III	15,658	0	15,658	15,658	0	15,658	0	15,658
5441 - IDEA	0	50,125	(50,125)	199,775	199,775	0	199,775	0
5445 - Food Service-lunch	76,327	181,866	(105,539)	436,479	436,479	0	436,479	0
5446 - Food Service-breakfast	41,052	73,958	(32,905)	177,498	177,498	0	177,498	0
5448 - Food Service-Snacks	0	1,872	(1,872)	4,493	4,493	0	4,493	0
5451 - Title I	264,987	160,582	104,405	640,000	640,000	(0)	640,000	0
5461 - Title Iva	15,821	58,425	(42,604)	232,852	232,852	(0)	232,852	0
5462 - Title III	0	4,583	(4,583)	11,000	11,000	0	11,000	0
5465 - Title II	20,765	14,427	6,337	57,500	57,500	(0)	57,500	0
5468 - Arp-hcy	0	0	(0)	51,518	0	51,518	51,518	0
5497 - Charter School Start-up Revenue	100	0	100	100	0	100	100	0
Total Federal Revenue	477,027	585,499	(108,472)	1,985,516	1,918,239	67,276	1,969,858	15,658
Private Grants and Donations								
5192 - Donations	258,976	104,560	154,416	522,800	522,800	0	522,800	0
Total Private Grants and Donations	258,976	104,560	154,416	522,800	522,800	0	522,800	0
Earned Fees								
5179 - Other Pupil Income - Fundraising	18,366	10,417	7,949	25,000	25,000	0	25,000	0
5195 - Prior Period Adjustment	33,813	1,117	32,696	33,813	2,680	31,133	33,813	0
5198 - Miscellaneous Revenue	3,546	8,798	(5,252)	29,326	29,326	0	29,326	0
Total Earned Fees	55,725	20,331	35,394	88,139	57,006	31,133	88,139	0
Total Revenue	6,022,390	5,256,071	766,319	15,140,248	14,261,043	879,205	15,090,034	50,215
Expenses								
Salaries								
1111-6111 - ES Instruction Cert FT	578,598	690,182	111,584	1,473,435	1,656,436	183,001	1,482,924	9,490
1111-6131 - ES Instruction Supp Pay	19,450	0	(19,450)	19,450	0	(19,450)	18,200	-1,250
1111-6151 - ES Instruction NC FT	138,745	131,150	(7,595)	362,153	314,761	(47,392)	389,751	27,598
1111-6152 - ES Instruction Aides	16,682	46,750	30,068	72,762	112,200	39,438	77,437	4,675
1131-6111 - MS Instruction Cert FT	206,029	238,055	32,027	548,945	571,333	22,388	552,734	3,789
1131-6131 - MS Instruction Supp Pay	1,000	0	(1,000)	1,000	0	(1,000)	1,000	0
1131-6151 - MS Instruction NC FT	41,536	19,699	(21,836)	106,393	47,278	(59,115)	106,393	0
1191-6131 - Summer Instruction Supp Pay	1,200	21,250	20,050	51,000	51,000	0	51,000	0
1221-6111 - Special Education Cert FT	154,273	179,332	25,060	434,918	430,398	(4,521)	443,611	8,692
1221-6131 - Special Education Supp Pay	2,000	0	(2,000)	2,000	0	(2,000)	2,000	0
1221-6152 - Special Education Aides	43,392	144,899	101,507	201,357	347,757	146,401	216,456	15,099
1271-6111 - Bilingual Instruction Cert FT	23,987	64,345	40,358	114,069	154,427	40,358	122,141	8,072
1271-6131 - Bilingual Instruction Supp Pay	500	0	(500)	500	0	(500)	0	-500
1411-6131 - Student Activities Supp Pay	1,537	58,333	56,796	60,342	140,000	79,658	85,452	25,110
1421-6131 - Student Athletics Supp Pay	1,537	3,333	1,796	8,000	8,000	(0)	8,000	0
2113-6131 - Social Work Supp Pay	3,000	0	(3,000)	3,000	0	(3,000)	1,000	-2,000
2113-6151 - Social Work Nc Ft	93,094	110,542	17,448	238,081	265,300	27,219	238,081	0
2134-6131 - Nursing Supp Pay	600	0	(600)	600	0	(600)	100	-500
2134-6151 - Nursing Nc Ft	10,085	27,083	16,999	48,911	65,000	16,089	48,912	0
2321-6112 - Exec Admin Cert Ft Admin	75,833	75,833	0	182,000	182,000	0	182,000	0
2321-6131 - Exec Admin Supp Pay	500	0	(500)	500	0	(500)	0	-500
2322-6131 - Community Services Supp Pay	500	0	(500)	500	0	(500)	0	-500
2329-6112 - Other Exec Admin Cert Ft Adm	179,258	179,258	(0)	430,218	430,218	(0)	430,218	0
2329-6131 - Other Exec Admin Supp Pay	11,083	0	(11,083)	11,083	0	(11,083)	7,667	-3,417
2329-6151 - Other Exec Admin Nc Ft	129,574	129,242	(332)	309,602	310,180	578	308,853	-749
2329-6161 - Other Exec Admin Nc Pt	33,174	0	(33,174)	40,174	0	(40,174)	39,727	-447
2331-6131 - It Admin Supp Pay	500	0	(500)	500	0	(500)	0	-500
2331-6151 - It Admin Nc Ft	25,625	25,625	0	61,500	61,500	0	61,500	0
2411-6112 - Building Admin Cert Ft Admin	264,794	266,321	1,527	602,073	639,171	37,098	642,458	40,385
2411-6122 - Building Admin Cert Pt	6,454	22,917	16,463	12,287	55,000	42,713	11,613	-674
2411-6131 - Building Admin Supp Pay	4,858	0	(4,858)	4,858	0	(4,858)	3,358	-1,500
2411-6151 - Building Admin Nc Ft	71,045	71,045	(0)	170,508	170,508	(0)	170,508	0
2511-6131 - Business Office Supp Pay	15,436	0	(15,436)	15,436	0	(15,436)	9,361	-6,074
2511-6151 - Business Office NC FT	223,317	228,738	5,421	542,968	548,972	6,004	547,972	5,004
2541-6131 - Maint Of Plant Supp Pay	1,250	0	(1,250)	1,250	0	(1,250)	250	-1,000
2541-6151 - Maint Of Plant Nc Ft	142,960	147,478	4,518	369,329	353,946	(15,382)	375,891	6,562
2562-6131 - Food Preparation Supp Pay	1,000	0	(1,000)	1,000	0	(1,000)	1,000	0
2562-6151 - Food Preparation NC FT	125,002	114,947	(10,055)	306,709	275,874	(30,835)	284,338	-22,370
2562-6161 - Food Preparation NC PT	2,213	0	(2,213)	2,213	0	(2,213)	10,139	7,926
3812-6111 - Afterschool Cert FT	0	0	0	0	0	0	0	0
3812-6131 - Afterschool Supp Pay	16,196	125,000	108,804	49,796	300,000	250,204	48,379	-1,417
3812-6151 - Afterschool Nc Ft	21,700	0	(21,700)	55,067	0	(55,067)	50,603	-4,463
Total Salaries	2,689,515	3,121,358	431,843	6,916,486	7,491,259	574,772	7,031,027	114,540
Benefits and Taxes								
1111-6211 - ES Instruction Cert PRS	87,863	93,175	5,311	197,161	223,619	26,457	196,347	-814
1111-6221 - ES Instruction NC PRS	22,639	24,017	1,378	56,776	57,640	864	60,456	3,680

1111-6231 · ES Instruction Soc Sec	44,934	53,821	8,887	117,742	129,171		11,428	120,622	2,880
1111-6232 · ES Instruction Medicare	10,509	12,587	2,079	27,536	30,209		2,673	28,210	674
1111-6241 · ES Instruction Emp Ins	85,342	97,500	12,158	234,000	234,000		0	234,000	0
1131-6211 · MS Instruction Cert PRS	30,258	32,137	1,879	76,552	77,130		578	76,523	-29
1131-6221 · MS Instruction NC PRS	6,291	2,659	(3,632)	15,047	6,383		(8,664)	14,895	-152
1131-6231 · MS Instruction Soc Sec	15,126	15,981	855	40,408	38,354		(2,054)	40,709	302
1131-6232 · MS Instruction Medicare	3,537	3,737	200	9,450	8,970		(480)	9,521	71
1131-6241 · MS Instruction Emp Ins	23,041	26,000	2,959	62,400	62,400		(0)	62,400	0
1191-6231 · Summer Instruction Soc Sec	74	1,318	1,243	3,162	3,162		0	3,162	0
1191-6232 · Summer Instruction Medicare	17	308	291	740	740		0	740	0
1221-6211 · Special Education Cert PRS	22,894	24,210	1,316	57,173	58,104		931	57,932	760
1221-6221 · Special Education NC PRS	6,038	19,561	13,523	25,333	46,947		21,614	27,394	2,061
1221-6231 · Special Education Soc Sec	11,950	20,102	8,152	39,144	48,246		9,102	40,700	1,556
1221-6232 · Special Education Medicare	2,795	4,701	1,906	9,155	11,283		2,129	9,519	364
1221-6241 · Special Education Emp Ins	20,654	36,833	16,179	88,400	88,400		(0)	88,400	0
1271-6211 · Bilingual Instruction Cert PRS	3,265	8,687	5,421	15,426	20,848		5,421	16,511	1,084
1271-6231 · Bilingual Instruction Soc Sec	1,521	3,989	2,468	7,106	9,574		2,468	7,575	469
1271-6232 · Bilingual Instruction Medicare	356	933	577	2,239	2,239		0	2,239	0
1271-6241 · Bilingual Instruction Emp Ins	201	6,500	6,299	15,600	15,600		(0)	15,600	0
1411-6231 · Student Activities Soc Sec	95	3,617	3,521	5,159	8,680		3,521	5,860	702
1411-6232 · Student Activities Medicare	22	846	824	1,206	2,030		824	1,371	164
1411-6241 · Student Activities Emp Ins	0	2,167	2,167	5,200	5,200		(0)	5,200	0
1421-6231 · Student Athletics Soc Sec	95	207	111	385	496		111	404	19
1421-6232 · Student Athletics Medicare	22	48	26	90	116		26	94	5
2113-6221 · Social Work Nc Prs	13,628	14,923	1,295	33,202	35,816		2,614	32,944	-258
2113-6231 · Social Work Soc Sec	5,540	6,854	1,314	14,529	16,449		1,920	14,499	-30
2113-6232 · Social Work Medicare	1,296	1,603	307	3,398	3,847		449	3,391	-7
2113-6241 · Social Work Emp Ins	7,857	8,667	809	20,800	20,800		(0)	20,800	0
2134-6221 · Nursing Nc Prs	1,439	3,656	2,218	6,181	8,775		2,594	6,104	-77
2134-6231 · Nursing Soc Sec	659	1,679	1,020	3,066	4,030		964	3,039	-28
2134-6232 · Nursing Medicare	154	393	239	717	942		225	711	-6
2134-6241 · Nursing Emp Ins	571	2,167	1,595	5,200	5,200		(0)	5,200	0
2311-6261 · Board Wc	64,888	25,000	(39,888)	64,888	60,000		(4,888)	64,888	0
2311-6271 · Board Unemp	2,241	8,333	6,092	20,000	20,000		0	20,000	0
2321-6211 · Exec Admin Cert Prs	10,740	10,238	(502)	23,707	24,570		863	23,607	-100
2321-6231 · Exec Admin Soc Sec	4,573	4,702	129	11,155	11,284		129	11,156	1
2321-6232 · Exec Admin Medicare	1,069	1,100	30	2,609	2,639		30	2,609	0
2321-6241 · Exec Admin Emp Ins	3,719	2,167	(1,552)	6,752	5,200		(1,552)	6,442	-310
2322-6231 · Community Services Soc Sec	31	0	(31)	31	0		(31)	0	-31
2322-6232 · Community Services Medicare	7	0	(7)	7	0		(7)	0	-7
2329-6211 · Other Exec Admin Cert Prs	25,944	24,200	(1,745)	56,597	58,079		1,482	56,248	-349
2329-6221 · Other Exec Admin Nc Prs	19,075	17,448	(1,627)	41,919	41,874		(45)	41,609	-309
2329-6231 · Other Exec Admin Soc Sec	21,436	19,127	(2,309)	48,591	45,905		(2,686)	48,399	-191
2329-6232 · Other Exec Admin Medicare	5,013	4,473	(540)	11,364	10,736		(628)	11,319	-45
2329-6241 · Other Exec Admin Emp Ins	28,241	21,667	(6,574)	52,000	52,000		0	52,000	0
2331-6221 · It Admin Nc Prs	3,843	3,459	(383)	8,686	8,303		(383)	8,609	-77
2331-6231 · It Admin Soc Sec	1,542	1,589	47	3,766	3,813		47	3,751	-15
2331-6232 · It Admin Medicare	361	372	11	881	892		11	877	-4
2331-6241 · It Admin Emp Ins	2,838	2,167	(672)	5,200	5,200		(0)	5,200	0
2411-6211 · Building Admin Cert Prs	39,315	39,047	(268)	81,224	93,713		12,489	85,563	4,339
2411-6221 · Building Admin Nc Prs	10,010	9,591	(419)	23,019	23,019		(0)	23,019	0
2411-6231 · Building Admin Soc Sec	20,509	22,338	1,829	47,948	53,610		5,662	50,523	2,575
2411-6232 · Building Admin Medicare	4,796	5,224	428	11,214	12,538		1,324	11,816	602
2411-6241 · Building Admin Emp Ins	29,538	23,833	(5,705)	57,200	57,200		0	57,200	0
2511-6221 · Business Office NC PRS	32,901	30,880	(2,021)	71,944	74,111		2,167	72,130	186
2511-6231 · Business Office Soc Sec	14,263	14,182	(81)	34,081	34,036		(45)	34,116	34
2511-6232 · Business Office Medicare	3,336	3,317	(19)	7,971	7,960		(11)	7,979	8
2511-6241 · Business Office Emp Ins	20,394	15,167	(5,227)	36,400	36,400		(0)	36,400	0
2541-6221 · Maint Of Plant Nc Prs	20,924	19,910	(1,015)	51,484	47,783		(3,701)	52,011	527
2541-6231 · Maint Of Plant Soc Sec	8,481	9,144	663	22,516	21,945		(571)	22,952	437
2541-6232 · Maint Of Plant Medicare	1,983	2,138	155	5,266	5,132		(133)	5,368	102
2541-6241 · Maint Of Plant Emp Ins	19,030	17,333	(1,696)	41,600	41,600		0	41,600	0
2562-6221 · Food Preparation NC PRS	17,161	15,518	(1,643)	41,892	37,243		(4,449)	39,921	-1,771
2562-6231 · Food Preparation Soc Sec	7,555	7,127	(429)	16,921	17,104		(1,717)	18,004	-818
2562-6232 · Food Preparation Medicare	1,767	1,667	(100)	4,402	4,000		(401)	4,210	-191
2562-6241 · Food Preparation Emp Ins	14,672	17,333	2,661	41,972	41,600		(372)	39,439	-2,533
3812-6221 · Afterschool Nc Prs	1,558	0	(1,558)	6,063	0		(6,063)	5,750	-312
3812-6231 · Afterschool Soc Sec	2,326	7,750	5,424	6,478	18,600		12,122	6,125	-353
3812-6232 · Afterschool Medicare	544	1,813	1,268	1,515	4,350		2,835	1,433	-83
3812-6241 · Afterschool Emp Ins	1,125	0	(1,125)	5,061	0		(5,061)	5,061	0
Total Benefits and Taxes	898,435	944,932	46,497	2,175,705	2,267,836		92,131	2,190,407	14,702
Staff-Related Costs									
2213-6319 · Professional Development Prr	117,189	69,792	(47,397)	160,659	167,500		6,841	162,320	1,661
2213-6343 · Professional Development Tr	1,928	0	(1,928)	1,928	0		(1,928)	320	-1,608
2213-6411 · Professional Development Su	18,144	0	(18,144)	18,144	0		(18,144)	18,090	-53
2213-6412 · Professional Development Te	120	0	(120)	120	0		(120)	120	0
2642-6319 · Recruitment Prof Serv	17,996	0	(17,996)	24,996	0		(24,996)	13,000	-11,996
2643-6412 · Tech Supplies	8,192	9,648	1,456	23,154	23,154		0	23,154	0
2644-6319 · Professional Development Non	9,456	39,583	30,127	93,703	95,000		1,297	93,703	0
2644-6343 · Non-instructional Staff Travel	26,131	8,333	(17,797)	40,000	20,000		(20,000)	40,000	0
2644-6411 · Professional Development Non	1,298	0	(1,298)	1,298	0		(1,298)	1,298	0
2649-6319 · Staff Services, Other Prof Serv	4,114	3,125	(989)	7,500	7,500		(0)	7,500	0
Total Staff-Related Costs	204,567	130,481	(74,086)	371,502	313,154		(58,347)	359,505	-11,997
Rent									
2542-6333 · Facilities Rent	570,502	522,872	(47,629)	1,239,893	1,254,893		15,000	1,239,893	0
Total Rent	570,502	522,872	(47,629)	1,239,893	1,254,893		15,000	1,239,893	0
Occupancy Service									
2542-6319 · Facilities Prof Serv	4,543	2,083	(2,459)	5,000	5,000		0	5,000	0
2542-6332 · Facilities Rep & Mait	20,501	39,167	18,665	81,411	94,000		12,589	81,411	0
2542-6335 · Facilities Water/sewer	3,382	3,333	(49)	8,000	8,000		(0)	8,000	0
2542-6336 · Facilities Trash Remov	13,703	11,250	(2,453)	27,000	27,000		(0)	27,000	0

2542-6338 · Rentals Of Computers And Rel	17,508	22,063	4,555	52,950	52,950		0	52,950	0
2542-6339 · Facilities Oth Prop Serv	0	0	0	0	0		0	0	0
2542-6351 · Facilities Prop Insur	10,430	8,571	(1,859)	20,570	20,570		(0)	20,570	0
2542-6361 · Facilities Phone/Internet	15,883	27,127	11,244	65,104	65,104		(0)	65,104	0
2542-6411 · Facilities Supplies	46,088	26,875	(19,213)	64,500	64,500		(0)	64,500	0
2542-6481 · Facilities Electricity	62,549	58,333	(4,216)	140,000	140,000		(0)	140,000	0
2542-6482 · Facilities Gas	1,985	13,333	11,348	32,000	32,000		0	32,000	0
2543-6339 · Care Upkeep Grounds Property	31,603	29,396	(2,208)	75,130	70,550		(4,580)	75,130	0
2546-6319 · Security Svcs Prof Serv	16,987	18,750	1,763	45,000	45,000		(0)	45,000	0
2546-6411 · Security Svcs Supplies	539	2,083	1,544	5,000	5,000		(0)	5,000	0
Total Occupancy Service	245,703	262,364	16,662	621,666	629,675		8,009	621,666	0
Student Expense, Direct									
1111-6319 · ES Instruction Prof Serv	340,695	60,417	(280,279)	345,000	145,000		(200,000)	345,000	0
1111-6361 · ES Instruction Internet	1,041	1,042	1	2,500	2,500		0	2,500	0
1111-6391 · ES Field Trip	981	6,042	5,061	14,500	14,500		(0)	14,500	0
1111-6411 · ES Instruction Supplies	83,313	25,896	(57,417)	83,313	62,150		(21,163)	82,850	-463
1111-6412 · ES Instruction Tech Supplies	83,075	63,906	(19,169)	153,375	153,375		0	153,375	0
1111-6431 · Textbooks	38,455	21,458	(16,997)	51,500	51,500		0	51,500	0
1111-6491 · Es Instruct Other Materials	4,997	3,542	(1,456)	8,500	8,500		(0)	8,500	0
1191-6319 · Summer Instruction Prof Serv	14	1,667	1,653	4,000	4,000		0	4,000	0
1191-6411 · Summer Instruction Supplies	130	3,333	3,203	8,000	8,000		(0)	8,000	0
1221-6311 · Special Education Instruc Serv	101,180	42,083	(59,096)	101,180	101,000		(179)	101,000	-179
1221-6411 · Special Education Supplies	7,689	1,667	(6,022)	7,689	4,000		(3,689)	7,035	-654
1221-6412 · Special Education Instruct Mat	3,555	833	(2,722)	3,555	2,000		(1,555)	2,000	-1,555
1271-6319 · Bilingual Instruction Prof Serv	3,152	5,625	2,473	13,500	13,500		0	13,500	0
1271-6411 · Bilingual Instruction Supplies	0	2,083	2,083	5,000	5,000		(0)	5,000	0
1271-6412 · Supplies - Technology - Relate	7,000	2,917	(4,083)	7,000	7,000		(0)	7,000	0
1271-6431 · Bilingual Instruction Textbook	0	833	833	2,000	2,000		(0)	2,000	0
1411-6319 · Student Activities Prof Serv	500	542	42	1,300	1,300		0	1,300	0
1411-6411 · Student Activities Supplies	1,101	1,083	(17)	2,600	2,600		0	2,600	0
1421-6319 · Student Athletics Prof Serv	0	2,083	2,083	5,000	5,000		(0)	5,000	0
1421-6371 · Stu Ath Dues And Membership	0	2,917	2,917	7,000	7,000		0	7,000	0
1421-6411 · Student Athletics Supplies	293	3,750	3,457	9,000	9,000		0	9,000	0
1911-6311 · Instructional Services	56,763	0	(56,763)	56,763	0		(56,763)	56,763	0
1933-6311 · Sped Tuition Private Agencies	43,306	75,000	31,694	180,000	180,000		0	180,000	0
2122-6311 · Counseling Instruc Serv	10,000	13,333	3,333	32,000	32,000		0	32,000	0
2122-6411 · Counseling Supplies	979	5,417	4,438	13,000	13,000		(0)	13,000	0
2134-6411 · Nursing Supplies	351	417	65	1,000	1,000		0	1,000	0
2142-6311 · Psych Test Instruc Serv	16,811	13,333	(3,477)	32,000	32,000		0	32,000	0
2142-6411 · Psychological Testing Supplies	5,939	0	(5,939)	5,939	0		(5,939)	5,939	0
2152-6311 · Instructional Services	61,420	41,667	(19,753)	100,000	100,000		0	100,000	0
2162-6311 · Ot Services Instruc Serv	10,747	32,500	21,753	76,747	78,000		1,253	76,747	0
2191-6311 · Occ Therapy Instruc Serv	15,072	0	(15,072)	32,572	0		(32,572)	7,085	-25,487
2222-6441 · Library Books	0	2,292	2,292	5,500	5,500		0	5,500	0
3611-6391 · Other Purchased Services	318	4,167	3,849	8,660	10,000		1,340	8,660	0
3611-6411 · Welfare Activities Services Sup	2,150	0	(2,150)	2,150	0		(2,150)	2,124	-25
3812-6319 · Afterschool Prof Serv	8,000	5,417	(2,583)	162,618	13,000		(149,618)	162,618	0
3812-6411 · Afterschool Supplies	1,123	0	(1,123)	25,200	0		(25,200)	25,200	0
3812-6412 · Afterschool Tech Supplies	14,800	0	(14,800)	14,800	0		(14,800)	14,800	0
3912-6319 · Parental Involvement Prof Serv	55	0	(55)	55	0		(55)	0	-55
3912-6391 · Parental Involvem - Other Purc	0	833	833	2,000	2,000		(0)	2,000	0
3912-6411 · Parental Involvement Supplies	234	3,333	3,099	8,000	8,000		(0)	8,000	0
Total Student Expense, Direct	925,236	451,427	(473,809)	1,594,514	1,083,424		(511,090)	1,566,095	-28,419
Student Expense, Food									
2562-6332 · Food Prep Rep & Mait	2,371	2,500	129	6,000	6,000		(0)	6,000	0
2562-6334 · Food Prep Equip Rent	1,080	1,250	170	3,000	3,000		(0)	3,000	0
2562-6411 · Food Preparation Supplies	20,412	16,667	(3,746)	40,000	40,000		(0)	40,000	0
2562-6471 · Food Preparation Snack	160,234	139,583	(20,651)	335,000	335,000		0	335,000	0
2562-6491 · Food Prep Other Materials	275	1,042	767	2,500	2,500		0	2,500	0
2562-6541 · Food Preparation Equipment	0	2,917	2,917	7,000	7,000		0	7,000	0
Total Student Expense, Food	184,373	163,958	(20,415)	393,500	393,500		0	393,500	0
Office & Business Expense									
2114-6412 · Technology Supplies	15,849	7,007	(8,842)	16,817	16,817		0	16,817	0
2311-6315 · Board Audit	0	7,500	7,500	18,000	18,000		0	18,000	0
2311-6317 · Board Legal	17,092	2,500	(14,592)	17,092	6,000		(11,092)	12,279	-4,813
2311-6319 · Board Prof Serv	0	1,042	1,042	2,500	2,500		(0)	2,500	0
2311-6352 · Board Liability Insurance	31,227	22,917	(8,311)	55,000	55,000		(0)	55,000	0
2311-6411 · Board Supplies	437	625	188	1,500	1,500		(0)	1,500	0
2321-6319 · Exec Admin Prof Serv	130,899	67,708	(63,191)	200,900	162,500		(38,400)	162,500	-38,400
2321-6359 · Judgments Against Lea And	4,800	0	(4,800)	8,000	0		(8,000)	8,000	0
2321-6371 · Exec Admin Dues And Membe	8,455	5,000	(3,455)	12,000	12,000		0	12,000	0
2321-6411 · Exec Admin Supplies	929	12,583	11,655	30,200	30,200		0	30,200	0
2322-6362 · Advertising	21,561	26,875	5,314	64,500	64,500		(0)	64,500	0
2322-6411 · Community Services Supplies	10,445	6,875	(3,570)	16,500	16,500		0	16,500	0
2323-6319 · Staff Relations and Negotiation	8,625	20,833	12,208	54,609	50,000		(4,609)	55,228	619
2323-6411 · Staff Relations and Negotiation	15,391	0	(15,391)	15,391	0		(15,391)	14,772	-619
2329-6319 · Other Exec Admin Prof Serv	8,299	833	(7,465)	11,799	2,000		(9,799)	48,002	36,203
2331-6316 · Data Processing Services	159,672	97,938	(61,735)	235,050	235,050		(0)	235,050	0
2331-6412 · It Admin Tech Supplies	18,810	5,625	(13,185)	18,810	13,500		(5,310)	18,810	0
2411-6371 · Building Level Ad - Dues and N	0	833	833	2,000	2,000		(0)	2,000	0
2411-6411 · Building Admin Supplies	5,643	9,250	3,607	22,200	22,200		0	22,200	0
2511-6319 · Business Office Prof Serv	7,986	1,250	(6,736)	7,986	3,000		(4,986)	7,926	-60
2511-6411 · Business Office Supplies	15,342	18,333	2,991	44,000	44,000		0	44,000	0
2511-6412 · Bness Off Tech Supplies	17,305	5,000	(12,305)	17,305	12,000		(5,305)	13,350	-3,955
2523-6319 · Receiving and Disbursing Func	4,409	5,000	591	12,000	12,000		0	12,000	0
2525-6319 · Financial Accounting Services	60,375	60,375	0	144,900	144,900		0	144,900	0
2529-6319 · Other Fiscal Services Prof Serv	1,984	3,542	1,557	8,500	8,500		0	8,500	0
2574-6363 · Printing Printing	0	833	833	2,000	2,000		(0)	2,000	0
Total Office & Business Expense	565,537	390,278	(175,259)	1,039,558	936,667		(102,891)	1,028,534	-11,024
Transportation									
2551-6341 · Transportation - Contracted, Nt	36,009	83,333	47,324	200,000	200,000		(0)	200,000	0

2551-6342 · Transportation - Contracted, Nc	7,405	7,708	303	18,500	18,500	0	18,500	0
2553-6341 · Transportation - Contracted, Di	45,336	25,833	(19,503)	140,000	62,000	(78,000)	140,000	0
2558-6342 · Transportation-Other	1,435	0	(1,435)	1,435	0	(1,435)	1,435	0
2558-6551 · Transportation-Specific Funds	0	0	0	20,000	0	(20,000)	20,000	0
Total Transportation	90,185	116,875	26,690	379,935	280,500	(99,435)	379,935	0
Total Expenses	6,374,052	6,104,545	(269,506)	14,732,759	14,650,909	(81,851)	14,810,561	77,802
Operating Income	(351,662)	(848,474)	496,812	407,489	(389,865)	797,354	279,473	128,016
Extraordinary Expenses								
Facility Improvements								
4051-6521 · Building Const Buildings	12,589	0	(12,589)	12,589	0	(12,589)	12,589	0
Total Facility Improvements	12,589	0	(12,589)	12,589	0	(12,589)	12,589	0
Total Extraordinary Expenses	12,589	0	(12,589)	12,589	0	(12,589)	12,589	0
Net Income	(364,251)	(848,474)	484,223	394,899	(389,865)	784,765	266,883	128,016
Cash Flow Statement	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Net Income	(364,251)	(848,474)	484,223	394,899	(389,865)	784,765	266,883	128,016
Cash Flow Adjustments								
Other Operating Activities								
1598 · Remove from operations	0	0	0	0	0	0	0	0
2154 · Local Taxes Payable	9,775	0	9,775	9,775	0	9,775	4,932	4,843
2155 · Missouri Income Tax Payable	15	0	15	(0)	0	(0)	0	0
2156 · Group Health And Life Insurance Pay	7,316	0	7,316	0	0	0	0	0
Total Other Operating Activities	17,106	0	17,106	9,775	0	9,775	4,932	4,843
Facilities Project Adjustments								
1599 · Add to facilities	0	0	0	0	0	0	0	0
Total Facilities Project Adjustments	0	0	0	0	0	0	0	0
Total Cash Flow Adjustments	17,106	0	17,106	9,775	0	9,775	4,932	4,843
Change in Cash	(347,145)	(848,474)	501,329	404,674	(389,865)	794,539	271,815	132,859

Monthly Projections
Mountain Academy
 July 2024 through November 2024

Forecast	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance	Comments	Prev Forecast	
Income Statement																			
Revenue																			
Local Revenue																			
5113 - Proposition C (Sales Tax)	130,286	97,307	82,281		78,021	110,621	77,601	77,601	77,601	77,601	77,601	77,601	77,601	1,041,725	1,091,569	(49,844)		1,041,725	0
5141 - Interest	10,065	9,869	8,864		8,369	8,369	15,779	15,779	15,779	15,779	15,779	15,779	15,779	190,000	189,865	20,305		189,865	(7,000)
Total Local Revenue	140,351	107,175	91,135		86,390	117,656	85,404	85,404	85,404	85,404	85,404	85,404	85,404	1,146,725	1,175,569	(34,844)		1,146,725	(7,000)
State Revenue																			
5131 - Basic Formula	880,416	899,381	851,116		877,077	904,473	862,501	862,501	862,501	862,501	862,501	862,501	862,501	10,449,947	10,094,246	355,701		10,449,947	(0)
5312 - Transportation	14,164	14,164	14,164		14,177	14,177	14,475	14,475	14,475	14,475	14,475	14,475	14,475	177,496	177,496	0		177,496	0
5319 - Classroom Trust Fund	31,081	30,692	31,111		30,875	30,437	31,049	31,049	31,049	31,049	31,049	31,049	31,049	371,537	323,468	48,069		371,537	(0)
5339 - MOCAL	0	0	0		0	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	350,000	0	350,000		MOCAL Grant	350,000
5342 - Evidence Based Reading State	0	0	0		0	0	41,293	0	0	0	0	0	0	41,293	0	41,293		EBRG	41,293
Total State Revenue	925,661	944,237	896,390		930,510	990,974	959,329	959,329	959,329	959,329	959,329	959,329	959,329	11,403,073	10,597,429	815,644		11,403,073	41,589
Federal Revenue																			
5412 - Medicaid	0	0	35,677		0	6,640	16,618	16,618	16,618	16,618	16,618	16,618	16,618	158,643	158,643	0		EBRG & IRSG	158,643
5422 - Caret Esser III	0	0	0		0	0	28,539	28,539	28,539	28,539	28,539	28,539	28,539	199,775	199,775	0			199,775
5441 - IDEA	0	0	0		0	0	51,450	51,450	51,450	51,450	51,450	51,450	51,450	436,479	436,479	0			436,479
5445 - Food Service-lunch	0	0	31,504		44,823	21,658	19,492	19,492	19,492	19,492	19,492	19,492	19,492	177,496	177,496	0			177,496
5446 - Food Service-breakfast	0	0	0		0	0	642	642	642	642	642	642	642	4,493	4,493	0			4,493
5448 - Food Service-Snacks	0	0	0		0	264,967	53,573	53,573	53,573	53,573	53,573	53,573	53,573	640,000	640,000	(0)			640,000
5451 - Title I	0	0	0		0	0	15,821	31,004	31,004	31,004	31,004	31,004	31,004	232,852	232,852	(0)			232,852
5461 - Title Iva	0	0	0		0	0	1,571	1,571	1,571	1,571	1,571	1,571	1,571	11,000	11,000	0			11,000
5462 - Title II	0	0	0		0	0	20,765	5,248	5,248	5,248	5,248	5,248	5,248	57,500	57,500	(0)			57,500
5465 - Title II	0	0	0		0	0	0	0	0	0	0	0	0	51,518	51,518	0			51,518
5468 - Arp-hcy	0	0	0		0	0	0	0	0	0	0	0	0	100	100	0		MKV Transportation Grant	100
5487 - Charter School Start-up Revenue	100	0	0		0	0	0	0	0	0	0	0	0	100	0	100		MO School Health Profiles	100
Total Federal Revenue	100	0	35,677		67,181	345,526	259,657	259,657	259,657	259,657	259,657	259,657	259,657	1,885,516	1,918,239	(67,278)		1,885,516	15,658
Private Grants and Donations																			
5192 - Donations	0	0	0		258,700	276	37,689	37,689	37,689	37,689	37,689	37,689	37,689	522,800	522,800	0		TOT	522,800
Total Private Grants and Donations	0	0	0		258,700	276	37,689	37,689	37,689	37,689	37,689	37,689	37,689	522,800	522,800	0			522,800
Earned Fees																			
5179 - Other Pupil Income - Fundraising	0	16,579	603		508	677	948	948	948	948	948	948	948	25,000	25,000	0		60% received of total budget	25,000
5195 - Prior Period Adjustment	0	0	0		33,813	0	3,683	3,683	3,683	3,683	3,683	3,683	3,683	33,813	2,680	31,133	eRate		33,813
5198 - Miscellaneous Revenue	0	1,207	172		416	0	0	0	0	0	0	0	0	29,238	29,238	0			29,238
Total Earned Fees	0	17,786	775		35,997	1,093	4,631	4,631	4,631	4,631	4,631	4,631	4,631	63,139	57,006	31,133			63,139
Total Revenue	1,066,187	1,069,179	1,055,481		1,375,814	1,456,729	1,346,710	1,346,710	1,346,710	1,346,710	1,346,710	1,346,710	1,346,710	15,140,248	14,261,403	878,205		15,140,248	50,215
Expenses																			
Salaries																			
1111-6111 - ES Instruction Cert FT	104,338	120,057	117,515		118,344	118,344	127,834	127,834	127,834	127,834	127,834	127,834	127,834	1,473,435	1,658,436	(183,001)		2 Open Positions	1,482,524
1111-6131 - ES Instruction Supp Pay	1,250	5,250	8,250		3,450	1,250	0	0	0	0	0	0	0	19,450	0	(19,450)			18,200
1111-6151 - ES Instruction Aides	10,194	30,096	34,747		31,571	30,227	31,915	31,915	31,915	31,915	31,915	31,915	31,915	362,153	314,781	(47,372)		1 Open Position	389,751
1111-6151 - ES Instruction Aides	3,336	3,336	3,336		3,336	3,336	8,011	8,011	8,011	8,011	8,011	8,011	8,011	72,762	112,200	39,438		2 Open Positions	77,437
1131-6111 - MS Instruction Cert FT	27,473	42,960	45,199		45,199	45,199	48,988	48,988	48,988	48,988	48,988	48,988	48,988	584,945	571,323	22,388		1 Open Position	552,734
1131-6131 - MS Instruction Supp Pay	0	1,000	0		0	0	0	0	0	0	0	0	0	1,000	0	(1,000)			1,000
1131-6151 - MS Instruction Aides	4,477	9,265	9,265		9,265	9,265	9,265	9,265	9,265	9,265	9,265	9,265	9,265	106,393	47,278	(59,115)			106,393
1191-6131 - Summer Instruction Supp Pay	1,200	0	0		0	0	0	0	0	0	0	0	0	51,000	51,000	0			51,000
1221-6111 - Special Education Cert FT	28,673	31,400	31,400		31,400	31,400	40,092	40,092	40,092	40,092	40,092	40,092	40,092	434,918	430,398	(4,521)		2 Open Positions	443,611
1221-6131 - Special Education Supp Pay	2,417	4,417	4,417		4,417	4,417	0	0	0	0	0	0	0	2,000	0	(2,000)			2,000
1221-6152 - Special Education Aides	6,730	8,820	12,230		8,084	7,468	22,566	22,566	22,566	22,566	22,566	22,566	22,566	201,357	147,727	(53,630)		5 Open Positions	216,456
1221-6111 - Bilingual Instruction Cert FT	4,797	4,797	4,797		4,797	4,797	12,869	12,869	12,869	12,869	12,869	12,869	12,869	114,069	35,422	(78,647)		2 Open Positions	122,141
1221-6131 - Bilingual Instruction Supp Pay	0	0	0		0	0	500	0	0	0	0	0	0	500	0	(500)			500
1411-6131 - Student Activities Supp Pay	333	333	167		352	352	8,401	8,401	8,401	8,401	8,401	8,401	8,401	60,462	140,000	79,538		ADJ to BAL SUPP Pay	65,452
2111-6131 - Student Athletics Supp Pay	333	333	167		352	352	923	923	923	923	923	923	923	8,000	8,000	(0)			8,000
2119-6131 - Social Work Supp Pay	0	1,000	0		0	0	0	0	0	0	0	0	0	3,000	0	(3,000)			1,000
2119-6151 - Social Work Nc Ft	17,744	15,719	18,213		20,713	20,713	20,713	20,713	20,713	20,713	20,713	20,713	20,713	238,011	265,300	27,289			238,011
2134-6151 - Nursing Supp Pay	0	500	0		0	0	0	0	0	0	0	0	0	600	600	(0)			600
2134-6151 - Nursing Nc Ft	0	0	0		0	0	5,547	5,547	5,547	5,547	5,547	5,547	5,547	48,911	66,000	16,089			48,911
2321-6112 - Exec Admin Cert FT Admin	15,167	15,167	15,167		15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	182,000	182,000	0			182,000
2321-6131 - Exec Admin Supp Pay	0	0	0		0	0	0	0	0	0	0	0	0	500	500	(0)			500
2322-6131 - Community Services Supp Pay	0	0	0		0	0	0	0	0	0	0	0	0	500	500	(0)			500
2329-6112 - Other Exec Admin Cert FT Admin	36,852	35,852	35,852		35,852	35,852	36,852	36,852	36,852	36,852	36,852	36,852	36,852	430,218	430,218	0			430,218
2329-6131 - Other Exec Admin Supp Pay	2,417	4,417	4,417		4,417	4,417	0	0	0	0	0	0	0	11,003	0	(11,003)			7,687
2329-6151 - Other Exec Admin Nc Ft	23,587	26,039	26,953		26,547	26,467	25,718	25,718	25,718	25,718	25,718	25,718	25,718	309,602	310,180	578			308,853
2329-6161 - Other Exec Admin Nc Pt	2,562	13,100	9,780		6,255	1,447	1,000	1,000	1,000	1,000	1,000	1,000	1,000	40,174	0	(40,174)		Hired \$90k addtl payroll	39,727
2331-6131 - I Admin Supp Pay	0	0	0		0	0	0	0	0	0	0	0	0	500	500	(0)			500
2331-6151 - I Admin Nc Ft	5,125	5,125	5,125		5,125	5,125	5,125	5,125	5,125	5,125	5,125	5,125	5,125	61,500	61,500	0			61,500
2411-6112 - Building Admin Cert FT Admin	51,663	53,871	53,692		53,692	53,692	48,183	48,183	48,183	48,183	48,183	48,183	48,183	602,073	638,171	37,098			642,458
2411-6122 - Building Admin Cert Pt	1,141	998	1,820		988	1,508	833	833	833	833	833	833	833	12,887	50,000	42,713			11,613
2411-6131 - Building Admin Supp Pay	1,358	2,000	0																

3812-6231 - Afterschool Sec	0	170	533	772	850	649	649	649	649	649	649	258	6,478	18,600	12,122		6,125	(363)	
3812-6232 - Afterschool Medicare	0	40	125	181	198	152	152	152	152	152	152	60	1,515	3,800	2,835		1,433	(85)	
3812-6241 - Afterschool Emp Ins	0	0	0	562	562	562	562	562	562	562	562	562	5,061	0	(5,061)		5,061	0	
Total Benefits and Taxes	188,868	214,370	126,612	195,382	172,204	187,256	181,130	181,130	181,130	181,130	181,130	184,363	2,175,705	2,287,836	92,131		2,190,407	14,702	
Staff-Related Costs																			
2213-6319 - Professional Development Prof Serv	3,500	24,975	14,811	7,080	68,843	6,210	6,210	6,210	6,210	6,210	6,210	6,210	160,659	167,500	6,841	MOCAL \$22,850 PD Services	162,320	1,661	
2213-6343 - Professional Development Travel	0	0	0	320	1,608	0	0	0	0	0	0	0	1,928	0	(1,928)		320	(1,608)	
2213-6411 - Professional Development Supplies	1,140	13,680	0	3,270	53	0	0	0	0	0	0	0	18,144	0	(18,144)	MOCAL \$1k PD Supplies	18,090	(53)	
2213-6412 - Professional Development Tech Supplies	0	0	120	0	0	0	0	0	0	0	0	0	24,906	0	(24,906)	Review	120	(24,906)	
2643-6319 - Recruitment Prof Serv	2,500	8,000	0	2,500	4,996	1,000	1,000	1,000	1,000	1,000	1,000	1,000	20,000	0	(20,000)		2,500	(11,999)	
2643-6412 - Tech Supplies	1,548	1,661	1,661	1,646	1,677	2,137	2,137	2,137	2,137	2,137	2,137	2,137	23,154	23,154	0		23,154	0	
2643-6319 - Professional Development Noninstructional Prof Serv	0	1,606	(149)	3,619	4,680	12,035	12,035	12,035	12,035	12,035	12,035	12,035	93,703	96,000	1,297		93,703	0	
2643-6343 - Non-instructional Prof Serv	860	2,821	6,870	7,815	5,511	1,981	1,981	1,981	1,981	1,981	1,981	1,981	20,000	20,000	0		20,000	0	
2644-6411 - Professional Development Noninstructional Supplies	860	293	0	144	0	0	0	0	0	0	0	0	1,298	0	(1,298)		1,298	0	
2649-6319 - IT Staff Services, Other Prof Serv	0	4,114	0	0	0	484	484	484	484	484	484	484	7,500	7,500	0		7,500	0	
Total Staff-Related Costs	13,154	57,150	23,014	25,875	85,375	23,848	23,848	23,848	23,848	23,848	23,848	23,848	371,502	313,154	(58,347)		359,505	(11,997)	
Rent																			
2542-6333 - Facilities Rent	91,361	85,182	139,019	162,309	92,630	95,627	95,627	95,627	95,627	95,627	95,627	95,627	1,239,893	1,254,893	15,000	Rent Savings	1,239,893	(0)	
Total Rent	91,361	85,182	139,019	162,309	92,630	95,627	95,627	95,627	95,627	95,627	95,627	95,627	1,239,893	1,254,893	15,000		1,239,893	(0)	
Occupancy Services																			
2542-6319 - Facilities Prof Serv	69	419	69	129	3,857	65	65	65	65	65	65	65	5,000	5,000	0	Review Janitor Subs	5,000	0	
2542-6332 - Facilities Rep & Maint	2,410	10,641	6,758	500	193	8,701	8,701	8,701	8,701	8,701	8,701	8,701	81,411	94,000	12,589		81,411	(0)	
2542-6335 - Facilities Water/Reuse	625	1,438	334	334	650	660	660	660	660	660	660	660	8,000	8,000	(0)		8,000	(0)	
2542-6336 - Facilities Trash Removal	2,718	2,714	2,876	2,698	2,697	1,900	1,900	1,900	1,900	1,900	1,900	1,900	27,000	27,000	0		27,000	0	
2542-6338 - Rentals Of Computers And Related	3,447	2,846	3,034	3,763	4,419	5,063	5,063	5,063	5,063	5,063	5,063	5,063	52,950	52,950	0		52,950	0	
2542-6339 - Facilities On Prof Serv	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	
2542-6351 - Facilities Prop Instr Serv	1,762	6,028	0	1,762	881	1,448	1,448	1,448	1,448	1,448	1,448	1,448	25,570	25,570	0		25,570	0	
2542-6361 - Facilities Photocopy/Internet	550	8,832	1,643	1,579	3,280	7,032	7,032	7,032	7,032	7,032	7,032	7,032	65,104	65,104	0		65,104	0	
2542-6411 - Facilities Supplies	2,405	11,020	16,483	10,602	5,579	2,630	2,630	2,630	2,630	2,630	2,630	2,630	64,500	64,500	0		64,500	0	
2542-6481 - Facilities Electricity	12,193	14,545	11,285	18,600	5,926	11,064	11,064	11,064	11,064	11,064	11,064	11,064	140,000	140,000	0		140,000	0	
2542-6482 - Facilities Gas	518	363	414	428	251	4,288	4,288	4,288	4,288	4,288	4,288	4,288	32,000	32,000	0		32,000	0	
2543-6339 - Care Utility Grounds Property Services	12,820	6,435	3,860	4,846	1,643	6,218	6,218	6,218	6,218	6,218	6,218	6,218	75,130	70,550	(4,580)		75,130	0	
2546-6319 - Security Svcs Prof Serv	5,990	3,192	2,050	3,843	1,913	4,002	4,002	4,002	4,002	4,002	4,002	4,002	45,000	45,000	0		45,000	0	
2546-6411 - Security Svcs Supplies	0	0	0	0	539	0	0	0	0	0	0	0	5,000	5,000	0		5,000	(0)	
Total Occupancy Services	45,504	70,471	48,805	49,934	31,289	53,709	53,709	53,709	53,709	53,709	53,709	53,709	621,666	629,675	8,006		621,666	0	
Student Expense, Direct																			
1111-6319 - ES Instruction Prof Serv	5,018	48,453	44,168	173,788	69,289	615	615	615	615	615	615	615	345,000	145,000	(200,000)		345,000	(0)	
1111-6361 - ES Instruction Internet	0	865	0	0	235	208	208	208	208	208	208	208	2,500	2,500	0		2,500	0	
1111-6391 - ES Field Trip	0	0	0	0	981	1,931	1,931	1,931	1,931	1,931	1,931	1,931	14,500	14,500	0		14,500	0	
1111-6411 - ES Instruction Supplies	25,540	39,482	17,120	707	463	0	0	0	0	0	0	0	83,313	62,150	(21,163)	Over Budget	82,850	(463)	
1111-6412 - ES Instruction Tech Supplies	19,016	32,855	15,972	13,961	1,272	10,043	10,043	10,043	10,043	10,043	10,043	10,043	153,375	153,375	0		153,375	0	
1111-6431 - Textbooks	18,465	18,980	0	0	0	1,864	1,864	1,864	1,864	1,864	1,864	1,864	27,000	27,000	0		27,000	0	
1111-6481 - ES Instruction Other Materials	8,772	(3,775)	0	0	0	500	500	500	500	500	500	500	8,500	8,500	0	Furniture Budget (All Schools)	8,500	(0)	
1191-6319 - Summer Instruction Prof Serv	14	0	0	0	0	569	569	569	569	569	569	569	4,000	4,000	0		4,000	0	
1191-6411 - Summer Instruction Supplies	0	0	0	0	0	1,124	1,124	1,124	1,124	1,124	1,124	1,124	8,000	8,000	0		8,000	0	
1221-6311 - Special Education Instruc Serv	18,119	871	3,737	8,942	69,510	0	0	0	0	0	0	0	101,180	101,000	(179)		101,000	(179)	
1221-6411 - Special Education Supplies	0	14	5,676	1,345	654	0	0	0	0	0	0	0	7,688	4,000	(3,688)		7,035	(654)	
1221-6412 - Special Education Instrum Mat	0	0	0	0	3,555	0	0	0	0	0	0	0	3,555	2,000	(1,555)		2,000	(555)	
1271-6319 - Bilingual Instruction Prof Serv	0	465	0	2,247	0	1,478	1,478	1,478	1,478	1,478	1,478	1,478	13,500	13,500	0		13,500	0	
1271-6411 - Bilingual Instruction Supplies	0	0	0	0	0	714	714	714	714	714	714	714	5,000	5,000	0		5,000	0	
1271-6412 - Supplies - Technology - Related	7,000	0	0	0	0	0	0	0	0	0	0	0	7,000	7,000	0		7,000	0	
1271-6431 - Bilingual Instruction Textbook	0	0	0	0	0	286	286	286	286	286	286	286	2,000	2,000	(0)		2,000	0	
1411-6319 - Student Activities Prof Serv	0	0	0	0	300	200	114	114	114	114	114	114	1,300	1,300	0		1,300	0	
1411-6411 - Student Activities Supplies	0	0	0	0	88	1,013	214	214	214	214	214	214	2,600	2,600	0		2,600	(0)	
1421-6319 - Student Athletics Prof Serv	0	0	0	0	0	714	714	714	714	714	714	714	5,000	5,000	(0)		5,000	0	
1421-6371 - Stu Ath Dues And Memberships	0	0	0	0	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	7,000	7,000	0		7,000	0	
1421-6411 - Student Athletics Supplies	293	0	0	0	0	1,244	1,244	1,244	1,244	1,244	1,244	1,244	9,000	9,000	0		9,000	0	
1911-6311 - Instructional Supplies	0	0	0	0	56,783	0	0	0	0	0	0	0	56,783	0	(56,783)		56,783	0	
1933-6311 - Special Tuition Private Agencies Instruc Serv	13,810	0	5,917	15,403	8,576	19,528	19,528	19,528	19,528	19,528	19,528	19,528	180,000	180,000	0		180,000	0	
2122-6311 - Counseling Instruc Serv	0	5,000	0	0	0	3,143	3,143	3,143	3,143	3,143	3,143	3,143	32,000	32,000	0		32,000	0	
2122-6411 - Counseling Supplies	0	82	0	379	600	1,717	1,717	1,717	1,717	1,717	1,717	1,717	13,000	13,000	(0)		13,000	0	
2134-6411 - Nursing Supplies	0	52	0	238	22	93	93	93	93	93	93	93	1,000	1,000	0		1,000	0	
2142-6311 - Psych Test Instruc Serv	1,350	8,704	0	3,856	2,901	2,170	2,170	2,170	2,1										

Balance Sheet

Momentum Academy

As of November 30, 2024

Balance Sheet	6/30/2024	11/30/2024	6/30/2025
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			4,608,995
1111 · Cash	113,735	134,033	0
1114 · Savings Acct: Cash Reserve	2,791	2,791	0
1115 · Inv Acct: Closure Reserve	7,284	7,284	0
1116 · Inv Acct: Sweep	3,143	3,143	0
1117 · 998 Parental Involvem - Gp Fic	2,047	2,047	0
1118 · Busey Money Market	4,075,321	3,707,878	0
Total Cash	4,204,320	3,857,176	4,608,995
Intercompany Transfers			
1598 · Remove from operations	0	0	0
1599 · Add to facilities	0	0	0
Total Intercompany Transfers	0	0	0
Total Current Assets	4,204,320	3,857,176	4,608,995
Total Assets	4,204,320	3,857,176	4,608,995
Liabilities and Equity			
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2154 · Local Taxes Payable	0	9,775	9,775
2155 · Missouri Income Tax Payable	0	15	(0)
2156 · Group Health And Life Insurance I	5,335	12,651	5,335
Total Other Current Liabilities	5,335	22,441	15,110
Total Current Liabilities	5,335	22,441	15,110
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	4,198,986	4,198,986	4,198,986
Total Unrestricted Net Assets	4,198,986	4,198,986	4,198,986
Net Income			
Net Income	0	(364,251)	394,899
Total Net Income	0	(364,251)	394,899
Total Equity	4,198,986	3,834,734	4,593,885
Total Liabilities and Equity	4,204,320	3,857,176	4,608,995

State Revenue Drivers
Momentum Academy
 July 2024 through November 2024

Revenue Drivers							
As of	12.12.24						
Enrollment	600						
YTD Attendance %	92.0%						
YTD ADA	549.9						
Enrollment		Budgeted					
Start of Year Enrollment			725				
Attrition			10%				
End of Year Enrollment			650		650		
Attendance %			90%		90%		
ADA		Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change
K-12		636.7	636.7	636.7	549.0	636.7	
Summer			7.7	5.3	5.3	5.3	
Total ADA Term		636.7	644.4	642.0	554.3	642.0	-
Special Populations Weights		Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change
Free and Reduced Lunch (FRL)							
% of ADA		77.1%	77.1%	77.1%	77.1%	77.1%	
Count		490.74	490.74	490.74	423.13	490.7	
Weight		73.419	73.419	73.419	82.601	82.6	9.2
Individualized Education Plans (IEP)							
% of ADA		13.6%	13.6%	13.6%	13.6%	14%	
Count		80.0	80.0	80.0	80.0	80.0	
Weight		-	-	-	4.7	4.7	4.7
Limited English Proficiency (LEP)							
% of ADA			9.73%	3.54%	3.54%	4%	
Count		77.0	77.0	77.0	77.0	77.0	
Weight		37.1	37.100	37.1	37.1	37.1	(0.0)
Prek ADA							
Prek ADA			15.00		17	17	
State Payment Calculation		Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change
Total WADA		752.4848	754.930	752.4848	695.4050	752.5	(2.4)
Per Wada Payment Amount		\$ 14,699	\$ 14,000	\$ 14,600	\$ 14,600	\$ 14,600	600.0
State Aid Projection		10,895,189	10,417,715	10,821,484	10,000,620	10,821,484	
Prior Year Adjustment			-			-	
Net State Rev Projection		10,895,189	10,417,715	10,821,484	10,000,620	10,821,484	403,769.1
Classroom Trust Fund		371,537	323,488	371,537	371,537	371,537	48,049.0
Basic Formula		\$ 10,523,652	\$ 10,094,227	\$ 10,449,947	\$ 9,629,083	\$ 10,449,947	355,720.1

Dashboard
Momentum Academy
July 2024 through December 2024

Key Performance Indicators

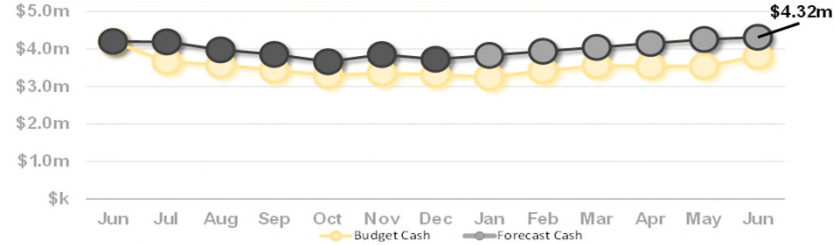
Days of Cash
(At Year End)
105
Target > 45 days

Gross Margin
Margin
1%
Target > -5.0%

Fund Balance
(At Year End)
29%
Target > 0.00

Fund Balance
(Minus Letters of credit)
22%
Target > 1.15

Cash Forecast



Letters of Credit \$ 1,097,000

Current Cash:	\$ 3,731,773
Current Available Cash:	\$ 2,634,773
Year end Cash:	\$ 4,453,662
Year end Available Cash:	\$ 3,356,662

Financial Snapshot

	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
Revenue							
Local Revenue	617,315	587,785	29,530	1,137,983	1,175,569	(37,586)	520,668
State Revenue	5,610,488	4,789,002	821,486	11,428,948	10,587,429	841,519	5,818,460
Federal Revenue	689,980	780,354	(90,374)	2,009,169	1,918,239	90,929	1,319,189
Private Grants and Donations	258,976	261,400	(2,424)	522,800	522,800	0	263,824
Earned Fees	57,825	25,570	32,255	89,941	57,006	32,935	32,116
Total Revenue	7,234,584	6,444,111	790,473	15,188,841	14,261,043	927,798	7,954,257
Expenses							
Salaries	3,318,129	3,745,629	(427,500)	7,062,343	7,491,259	(428,915)	3,744,215
Benefits and Taxes	1,074,113	1,133,918	(59,805)	2,176,078	2,267,836	(91,757)	1,101,965
Staff-Related Costs	222,586	156,577	66,009	375,536	313,154	62,382	152,950
Rent	673,132	627,447	45,685	1,239,893	1,254,893	(15,000)	566,761
Occupancy Service	233,972	314,837	(80,865)	630,958	629,675	1,284	336,986
Student Expense, Direct	1,116,230	541,712	574,518	1,705,227	1,083,424	621,802	588,997
Student Expense, Food	220,004	196,750	23,254	393,500	393,500	0	173,496
Office & Business Expense	637,099	468,334	168,765	1,097,657	936,667	160,990	460,558
Transportation	141,521	140,250	1,271	381,717	280,500	101,217	240,196
Total Ordinary Expenses	7,696,786	7,325,454	(371,332)	15,062,909	14,650,909	(412,001)	7,366,124
Net Ordinary Income	(462,202)	(881,343)	419,142	125,931	(389,865)	515,797	588,133
Extraordinary Expenses							
Depreciation and Amortization	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Facility Improvements	12,589	-	(12,589)	12,589	-	(12,589)	-
Total Extraordinary Expenses	12,589	-	(12,589)	12,589	-	(12,589)	-
Total Expenses	7,709,375	7,325,454	(383,921)	15,075,499	14,650,909	(424,590)	7,366,124
Net Income	(474,791)	(881,343)	406,552	113,342	(389,865)	503,207	588,133
Cash Flow Adjustments	2,244	-	2,244	(0)	(0)	(0)	(2,244)
Change in Cash	(472,547)	(881,343)	408,796	113,342	(389,865)	503,207	585,889

Forecast Comp to Budget

The forecast adjustments through the end of December, reflect a \$503k **increase** in Net Income compared to budget.

REV Increased by \$50k this month due to:
State Prior period ADJ& Fed Title allocations increased

EXP Increased by \$330k compared to budget
Staff vacancy savings \$66k; Added \$100k to Stipend
SUB Expense forecast increased \$110k.
Increase in legal expense

Income Statement

Momentum Academy

July 2024 through December 2024

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Revenue								
Local Revenue								
5113 - Proposition C (Sales Tax)	565,397	545,785	19,613	1,041,725	1,091,569	(49,844)	1,041,725	0
5141 - Interest	51,917	42,000	9,917	96,258	84,000	12,258	98,996	-2,738
Total Local Revenue	617,315	587,785	29,530	1,137,983	1,175,569	(37,586)	1,140,720	-2,738
State Revenue								
5311 - Basic Formula	5,289,194	4,542,411	746,784	10,477,706	10,094,246	383,460	10,449,947	27,759
5312 - Transportation	94,328	84,847	9,481	188,897	169,695	19,202	190,000	-1,103
5319 - Classroom Trust Fund	185,377	161,744	23,633	370,756	323,488	47,268	371,537	-781
5339 - MOCAL	0	0	(0)	350,000	0	350,000	350,000	0
5342 - Evidence Based Reading State	41,589	0	41,589	41,589	0	41,589	41,589	0
Total State Revenue	5,610,488	4,789,002	821,486	11,428,948	10,587,429	841,519	11,403,073	25,875
Federal Revenue								
5412 - Medicaid	84,079	79,321	4,757	158,643	158,643	(0)	158,643	0
5422 - Cares Esser III	15,658	0	15,658	15,658	0	15,658	15,658	0
5441 - IDEA	0	68,287	(68,287)	199,775	199,775	(0)	199,775	0
5442 - Ecse	5,601	0	5,601	5,601	0	5,601	0	5,601
5445 - Food Service-lunch	76,327	218,240	(141,912)	436,479	436,479	0	436,479	0
5446 - Food Service-breakfast	41,052	88,749	(47,697)	177,498	177,498	(0)	177,498	0
5448 - Food Service-Snacks	0	2,246	(2,246)	4,493	4,493	0	4,493	0
5451 - Title I	365,220	218,764	146,456	675,678	640,000	35,678	640,000	35,678
5461 - Title Iva	21,805	79,593	(57,788)	234,926	232,852	2,074	232,852	2,074
5462 - Title III	0	5,500	(5,500)	0	11,000	(11,000)	11,000	-11,000
5465 - Title II	28,619	19,655	8,965	48,800	57,500	(8,700)	57,500	-8,700
5468 - Arp-hcy	51,518	0	51,518	51,518	0	51,518	51,518	0
5497 - Charter School Start-up Revenue	100	0	100	100	0	100	100	0
Total Federal Revenue	689,980	780,354	(90,374)	2,009,169	1,918,239	90,929	1,985,516	23,653
Private Grants and Donations								
5192 - Donations	258,976	261,400	(2,424)	522,800	522,800	0	522,800	0
Total Private Grants and Donations	258,976	261,400	(2,424)	522,800	522,800	0	522,800	0
Earned Fees								
5179 - Other Pupil Income - Fundraising	18,590	12,500	6,090	25,000	25,000	0	25,000	0
5194 - School Level Fundraising	1,802	0	1,802	1,802	0	1,802	0	1,802
5195 - Prior Period Adjustment	33,813	1,340	32,473	33,813	2,680	31,133	33,813	0
5198 - Miscellaneous Revenue	3,620	11,731	(8,111)	29,326	29,326	0	29,326	0
Total Earned Fees	57,825	25,570	32,255	89,941	57,006	32,935	88,139	1,802
Total Revenue	7,234,584	6,444,111	790,473	15,188,841	14,261,043	927,798	15,140,248	48,592
Expenses								
Salaries								
1111-6111 - ES Instruction Cert FT	702,443	828,218	(125,775)	1,473,650	1,656,436	(182,785)	1,473,435	-215
1111-6131 - ES Instruction Supp Pay	39,950	0	(39,950)	39,950	0	(39,950)	19,450	-20,500
1111-6151 - ES Instruction NC FT	168,721	157,380	(11,341)	360,214	314,761	(45,453)	362,153	1,939
1111-6152 - ES Instruction Aides	20,018	56,100	(36,082)	68,087	112,200	(44,113)	72,762	4,675
1131-6111 - MS Instruction Cert FT	251,227	285,666	(34,439)	545,155	571,333	(26,178)	548,945	3,789
1131-6131 - MS Instruction Supp Pay	5,375	0	(5,375)	5,375	0	(5,375)	1,000	-4,375
1131-6151 - MS Instruction NC FT	50,801	23,639	(27,162)	106,393	47,278	(59,115)	106,393	0
1191-6131 - Summer Instruction Supp Pay	1,200	25,500	(24,300)	51,000	51,000	0	51,000	0
1221-6111 - Special Education Cert FT	190,073	215,199	(25,126)	455,636	430,398	(25,239)	434,918	-20,718
1221-6131 - Special Education Supp Pay	4,500	0	(4,500)	4,500	0	(4,500)	2,000	-2,500
1221-6152 - Special Education Aides	51,815	173,879	(122,064)	187,213	347,757	(160,544)	201,357	14,143
1271-6111 - Bilingual Instruction Cert FT	28,784	77,214	(48,430)	105,997	154,427	(48,430)	114,069	8,072
1271-6131 - Bilingual Instruction Supp Pay	500	0	(500)	500	0	(500)	500	0
1411-6131 - Student Activities Supp Pay	1,889	70,000	(68,111)	140,001	140,000	(1)	60,342	-79,659
1421-6131 - Student Athletics Supp Pay	1,889	4,000	(2,111)	8,000	8,000	0	8,000	0
2113-6131 - Social Work Supp Pay	9,375	0	(9,375)	9,375	0	(9,375)	3,000	-6,375
2113-6151 - Social Work Nc Ft	113,806	132,650	(18,844)	238,081	265,300	(27,219)	238,081	0
2134-6131 - Nursing Supp Pay	600	0	(600)	600	0	(600)	600	0
2134-6151 - Nursing Nc Ft	15,631	32,500	(16,869)	48,911	65,000	(16,089)	48,911	0
2321-6112 - Exec Admin Cert Ft Admin	91,000	91,000	0	182,000	182,000	0	182,000	0
2321-6131 - Exec Admin Supp Pay	6,000	0	(6,000)	6,000	0	(6,000)	500	-5,500
2322-6131 - Community Services Supp Pay	2,000	0	(2,000)	2,000	0	(2,000)	500	-1,500
2329-6112 - Other Exec Admin Cert Ft Adm	215,109	215,109	(0)	430,218	430,218	(0)	430,218	0
2329-6131 - Other Exec Admin Supp Pay	26,750	0	(26,750)	26,750	0	(26,750)	11,083	-15,667
2329-6151 - Other Exec Admin Nc Ft	156,612	155,090	(1,522)	310,923	310,180	(742)	309,602	-1,320
2329-6161 - Other Exec Admin Nc Pt	34,320	0	(34,320)	40,320	0	(40,320)	40,174	-146
2331-6131 - It Admin Supp Pay	2,500	0	(2,500)	2,500	0	(2,500)	500	-2,000
2331-6151 - It Admin Nc Ft	30,750	30,750	0	61,500	61,500	0	61,500	0
2411-6112 - Building Admin Cert Ft Admin	312,977	319,585	(6,608)	602,073	639,171	(37,098)	602,073	0
2411-6122 - Building Admin Cert Pt	8,190	27,500	(19,310)	13,190	55,000	(41,810)	12,287	-903
2411-6131 - Building Admin Supp Pay	13,812	0	(13,812)	13,812	0	(13,812)	4,858	-8,955
2411-6151 - Building Admin Nc Ft	85,254	85,254	(0)	170,508	170,508	(0)	170,508	0
2511-6131 - Business Office Supp Pay	36,010	0	(36,010)	36,010	0	(36,010)	15,436	-20,574
2511-6151 - Business Office NC FT	263,978	274,486	(10,508)	537,963	548,972	(11,008)	542,968	5,004
2541-6131 - Maint Of Plant Supp Pay	3,750	0	(3,750)	3,750	0	(3,750)	1,250	-2,500
2541-6151 - Maint Of Plant Nc Ft	166,434	176,973	(10,539)	360,465	353,946	(6,518)	369,329	8,864
2562-6131 - Food Preparation Supp Pay	5,250	0	(5,250)	5,250	0	(5,250)	1,000	-4,250
2562-6151 - Food Preparation NC FT	149,672	137,937	(11,735)	301,058	275,874	(25,185)	306,709	5,650
2562-6161 - Food Preparation NC PT	2,213	0	(2,213)	2,213	0	(2,213)	2,213	0
3812-6111 - Afterschool Cert FT	0	0	0	0	0	0	0	0
3812-6131 - Afterschool Supp Pay	18,196	150,000	(131,804)	46,196	300,000	(253,804)	49,796	3,600
3812-6151 - Afterschool Nc Ft	28,754	0	(28,754)	59,004	0	(59,004)	55,067	-3,937
Total Salaries	3,318,129	3,745,629	(427,500)	7,062,343	7,491,259	(428,915)	6,916,486	-145,875
Benefits and Taxes								

1111-6211 · ES Instruction Cert PRS	106,564	111,809	5,246	199,109	223,619		24,510	197,161	-1,947
1111-6221 · ES Instruction NC PRS	27,458	28,820	1,362	56,205	57,640		1,435	56,776	571
1111-6231 · ES Instruction Soc Sec	55,844	64,585	8,741	118,512	129,171		10,659	117,742	-770
1111-6232 · ES Instruction Medicare	13,060	15,105	2,044	27,716	30,209		2,493	27,536	-180
1111-6241 · ES Instruction Emp Ins	102,587	117,000	14,413	234,000	234,000		(0)	234,000	0
1131-6211 · MS Instruction Cert PRS	36,900	38,565	1,665	76,581	77,130		549	76,552	-29
1131-6221 · MS Instruction NC PRS	7,694	3,191	(4,502)	15,199	6,383		(8,816)	15,047	-152
1131-6231 · MS Instruction Soc Sec	18,707	19,177	470	40,377	38,354		(2,023)	40,408	30
1131-6232 · MS Instruction Medicare	4,375	4,485	110	9,443	8,970		(473)	9,450	7
1131-6241 · MS Instruction Emp Ins	28,215	31,200	2,985	59,258	62,400		3,142	62,400	3,142
1191-6231 · Summer Instruction Soc Sec	74	1,581	1,507	3,162	3,162		0	3,162	0
1191-6232 · Summer Instruction Medicare	17	370	352	740	740		0	740	0
1221-6211 · Special Education Cert PRS	28,140	29,052	912	60,008	58,104		(1,904)	57,173	-2,835
1221-6221 · Special Education NC PRS	7,240	23,474	16,234	23,487	46,947		23,460	25,333	1,845
1221-6231 · Special Education Soc Sec	14,766	24,123	9,356	39,626	48,246		8,620	39,144	-482
1221-6232 · Special Education Medicare	3,454	5,642	2,188	9,267	11,283		2,016	9,155	-113
1221-6241 · Special Education Emp Ins	24,303	44,200	19,897	88,400	88,400		(0)	88,400	0
1271-6211 · Bilingual Instruction Cert PRS	3,918	10,424	6,505	14,342	20,848		6,505	15,426	1,084
1271-6231 · Bilingual Instruction Soc Sec	1,819	4,787	2,968	6,606	5,574		2,968	7,106	500
1271-6232 · Bilingual Instruction Medicare	425	1,120	694	2,239	2,239		0	2,239	0
1271-6241 · Bilingual Instruction Emp Ins	242	7,800	7,558	15,600	15,600		(0)	15,600	0
1411-6231 · Student Activities Soc Sec	117	4,340	4,223	4,457	6,680		4,223	5,159	702
1411-6232 · Student Activities Medicare	27	1,015	988	1,042	2,030		988	1,206	164
1411-6241 · Student Activities Emp Ins	0	2,600	2,600	5,200	5,200		0	5,200	0
1421-6231 · Student Athletics Soc Sec	117	248	131	365	496		131	385	19
1421-6232 · Student Athletics Medicare	27	58	31	85	116		31	90	5
2113-6221 · Social Work Nc Prs	16,683	17,908	1,225	33,460	35,816		2,356	33,202	-258
2113-6231 · Social Work Soc Sec	7,125	8,224	1,100	14,830	16,449		1,619	14,529	-301
2113-6232 · Social Work Medicare	1,666	1,923	257	3,468	3,847		379	3,398	-70
2113-6241 · Social Work Emp Ins	9,769	10,400	631	20,800	20,800		(0)	20,800	0
2134-6221 · Nursing Nc Prs	2,264	4,388	2,123	6,258	8,775		2,517	6,181	-77
2134-6231 · Nursing Soc Sec	1,000	2,015	1,015	3,063	4,030		967	3,066	3
2134-6232 · Nursing Medicare	234	471	237	716	942		226	717	1
2134-6241 · Nursing Emp Ins	1,143	2,600	1,457	5,200	5,200		0	5,200	0
2311-6261 · Board Wc	64,888	30,000	(34,888)	64,888	60,000		(4,888)	64,888	0
2311-6271 · Board Unemp	2,241	10,000	7,759	20,000	20,000		0	20,000	0
2321-6211 · Exec Admin Cert Prs	12,887	12,285	(602)	23,807	24,570		763	23,707	-100
2321-6231 · Exec Admin Soc Sec	4,994	5,642	648	10,636	11,284		648	11,155	519
2321-6232 · Exec Admin Medicare	1,362	1,320	(42)	2,681	2,639		(42)	2,609	-72
2321-6241 · Exec Admin Emp Ins	4,463	2,600	(1,863)	7,063	5,200		(1,863)	6,752	-310
2322-6231 · Community Services Soc Sec	124	0	(124)	124	0		(124)	31	-93
2322-6232 · Community Services Medicare	29	0	(29)	29	0		(29)	7	-22
2329-6211 · Other Exec Admin Cert Prs	31,133	29,040	(2,094)	56,946	58,079		1,133	56,597	-349
2329-6221 · Other Exec Admin Nc Prs	23,135	20,937	(2,197)	42,372	41,874		(497)	41,919	-453
2329-6231 · Other Exec Admin Soc Sec	26,281	22,952	(3,328)	49,557	45,905		(3,652)	48,591	-966
2329-6232 · Other Exec Admin Medicare	6,146	5,368	(778)	11,590	10,736		(854)	11,364	-226
2329-6241 · Other Exec Admin Emp Ins	34,210	26,000	(8,210)	52,000	52,000		0	52,000	0
2331-6221 · It Admin Nc Prs	4,611	4,151	(460)	8,762	8,303		(460)	8,686	-77
2331-6231 · It Admin Soc Sec	1,968	1,907	(62)	3,875	3,813		(62)	3,766	-108
2331-6232 · It Admin Medicare	460	446	(14)	906	892		(14)	881	-25
2331-6241 · It Admin Emp Ins	3,406	2,600	(806)	5,200	5,200		(0)	5,200	0
2411-6211 · Building Admin Cert Prs	46,453	46,857	403	81,745	93,713		11,968	81,224	-521
2411-6221 · Building Admin Nc Prs	12,013	11,509	(503)	23,019	23,019		(0)	23,019	0
2411-6231 · Building Admin Soc Sec	24,850	26,805	1,955	48,370	53,610		5,240	47,948	-422
2411-6232 · Building Admin Medicare	5,812	6,269	457	11,312	12,538		1,225	11,214	-99
2411-6241 · Building Admin Emp Ins	34,849	28,600	(6,249)	57,200	57,200		0	57,200	0
2511-6221 · Business Office NC PRS	38,880	37,056	(1,824)	71,758	74,111		2,353	71,944	186
2511-6231 · Business Office Soc Sec	17,959	17,018	(941)	34,946	34,036		(910)	34,081	-865
2511-6232 · Business Office Medicare	4,200	3,980	(220)	8,173	7,960		(213)	7,971	-202
2511-6241 · Business Office Emp Ins	24,019	18,200	(5,819)	36,400	36,400		(0)	36,400	0
2541-6221 · Maint Of Plant Nc Prs	24,516	23,891	(625)	50,710	47,783		(2,928)	51,484	774
2541-6231 · Maint Of Plant Soc Sec	9,998	10,972	974	22,028	21,945		(84)	22,516	487
2541-6232 · Maint Of Plant Medicare	2,338	2,566	228	5,152	5,132		(19)	5,266	114
2541-6241 · Maint Of Plant Emp Ins	22,837	20,800	(2,037)	41,600	41,600		0	41,600	0
2562-6221 · Food Preparation NC PRS	20,589	18,621	(1,967)	41,026	37,243		(3,783)	41,692	666
2562-6231 · Food Preparation Soc Sec	9,270	8,552	(718)	18,656	17,104		(1,552)	18,821	165
2562-6232 · Food Preparation Medicare	2,168	2,000	(168)	4,363	4,000		(363)	4,402	39
2562-6241 · Food Preparation Emp Ins	17,615	20,800	3,185	41,015	41,600		585	41,972	957
3812-6221 · Afterschool Nc Prs	2,197	0	(2,197)	6,280	0		(6,280)	6,063	-218
3812-6231 · Afterschool Soc Sec	2,876	9,300	6,424	6,487	18,600		12,113	6,478	-9
3812-6232 · Afterschool Medicare	673	2,175	1,502	1,517	4,350		2,833	1,515	-2
3812-6241 · Afterschool Emp Ins	1,687	0	(1,687)	5,061	0		(5,061)	5,061	0
Total Benefits and Taxes	1,074,113	1,133,918	59,805	2,176,078	2,267,836		91,759	2,175,705	-372
Staff-Related Costs									
2213-6319 · Professional Development Prc	117,529	83,750	(33,779)	160,659	167,500		6,841	160,659	0
2213-6343 · Professional Development Tr	1,928	0	(1,928)	1,928	0		(1,928)	1,928	0
2213-6411 · Professional Development Su	18,144	0	(18,144)	18,144	0		(18,144)	18,144	0
2213-6412 · Professional Development Te	120	0	(120)	120	0		(120)	120	0
2642-6319 · Recruitment Prof Serv	22,996	0	(22,996)	28,996	0		(28,996)	24,996	-4,000
2643-6412 · Tech Supplies	9,846	11,577	1,731	23,154	23,154		0	23,154	0
2644-6319 · Professional Development Non	18,206	47,500	29,294	93,703	95,000		1,297	93,703	0
2644-6343 · Non-instructional Staff Travel	28,371	10,000	(18,371)	40,000	20,000		(20,000)	40,000	0
2644-6411 · Professional Development Non	1,333	0	(1,333)	1,333	0		(1,333)	1,298	-35
2649-6319 · Staff Services, Other Prof Serv	4,114	3,750	(364)	7,500	7,500		0	7,500	0
Total Staff-Related Costs	222,586	156,577	(66,009)	375,536	313,154		(62,382)	371,502	-4,035
Rent									
2542-6333 · Facilities Rent	673,132	627,447	(45,685)	1,239,893	1,254,893		15,000	1,239,893	0
Total Rent	673,132	627,447	(45,685)	1,239,893	1,254,893		15,000	1,239,893	0
Occupancy Service									
2542-6319 · Facilities Prof Serv	6,978	2,500	(4,478)	6,978	5,000		(1,978)	5,000	-1,978
2542-6332 · Facilities Rep & Mait	34,652	47,000	12,348	81,411	94,000		12,589	81,411	0

2542-6335 · Facilities Water/sewer	4,072	4,000	(72)	8,000	8,000		(0)	8,000	0
2542-6336 · Facilities Trash Remov	16,976	13,500	(3,476)	34,315	27,000		(7,315)	27,000	-7,315
2542-6338 · Rentals Of Computers And Rel	22,000	26,475	4,475	52,950	52,950		0	52,950	0
2542-6351 · Facilities Prop Insur	11,311	10,285	(1,026)	20,570	20,570		(0)	20,570	0
2542-6361 · Facilities Phone/Internet	17,470	32,552	15,082	65,104	65,104		0	65,104	0
2542-6411 · Facilities Supplies	43,566	32,250	(11,316)	64,500	64,500		(0)	64,500	0
2542-6481 · Facilities Electricity	69,560	70,000	440	140,000	140,000		(0)	140,000	0
2542-6482 · Facilities Gas	5,069	16,000	10,931	32,000	32,000		0	32,000	0
2543-6339 · Care Upkeep Grounds Property	44,801	35,275	(9,526)	75,130	70,550		(4,580)	75,130	0
2546-6319 · Security Svcs Prof Serv	16,978	22,500	5,522	45,000	45,000		(0)	45,000	0
2546-6411 · Security Svcs Supplies	539	2,500	1,961	5,000	5,000		(0)	5,000	0
Total Occupancy Service	293,972	314,837	20,865	630,958	629,675		(1,284)	621,666	-9,293
Student Expense, Direct									
1111-6319 · ES Instruction Prof Serv	433,350	72,500	(360,850)	433,350	145,000		(288,350)	345,000	-88,350
1111-6361 · ES Instruction Internet	1,041	1,250	209	2,500	2,500		(0)	2,500	0
1111-6391 · ES Field Trip	3,211	7,250	4,039	14,500	14,500		0	14,500	0
1111-6411 · ES Instruction Supplies	83,683	31,075	(52,608)	83,683	62,150		(21,533)	83,313	-370
1111-6412 · ES Instruction Tech Supplies	88,126	76,687	(11,439)	153,375	153,375		0	153,375	0
1111-6431 · Textbooks	38,491	25,750	(12,741)	51,500	51,500		0	51,500	0
1111-6441 · Es Instruct Library Books	200	0	(200)	200	0		(200)	0	-200
1111-6491 · Es Instruct Other Materials	4,997	4,250	(747)	8,500	8,500		(0)	8,500	0
1191-6319 · Summer Instruction Prof Serv	14	2,000	1,986	4,000	4,000		0	4,000	0
1191-6411 · Summer Instruction Supplies	130	4,000	3,870	8,000	8,000		0	8,000	0
1221-6311 · Special Education Instruc Serv	124,742	50,500	(74,242)	124,742	101,000		(23,742)	101,180	-23,563
1221-6411 · Special Education Supplies	8,418	2,000	(6,418)	8,418	4,000		(4,418)	7,689	-730
1221-6412 · Special Education Instruct Mat	3,555	1,000	(2,555)	3,555	2,000		(1,555)	3,555	0
1271-6319 · Bilingual Instruction Prof Serv	3,634	6,750	3,116	13,500	13,500		(0)	13,500	0
1271-6411 · Bilingual Instruction Supplies	0	2,500	2,500	5,000	5,000		(0)	5,000	0
1271-6412 · Supplies - Technology - Relate	7,000	3,500	(3,500)	7,000	7,000		(0)	7,000	0
1271-6431 · Bilingual Instruction Textbook	0	1,000	1,000	2,000	2,000		0	2,000	0
1411-6319 · Student Activities Prof Serv	500	650	150	1,300	1,300		0	1,300	0
1411-6411 · Student Activities Supplies	1,834	1,300	(534)	2,600	2,600		(0)	2,600	0
1421-6319 · Student Athletics Prof Serv	0	2,500	2,500	5,000	5,000		(0)	5,000	0
1421-6371 · Stu Ath Dues And Membership	0	3,500	3,500	7,000	7,000		(0)	7,000	0
1421-6411 · Student Athletics Supplies	509	4,500	3,991	9,000	9,000		(0)	9,000	0
1911-6311 · Instructional Services	56,763	0	(56,763)	56,763	0		(56,763)	56,763	0
1933-6311 · Sped Tuition Private Agencies	51,610	90,000	38,390	180,000	180,000		0	180,000	0
2122-6311 · Counseling Instruc Serv	10,000	16,000	6,000	32,000	32,000		0	32,000	0
2122-6411 · Counseling Supplies	979	6,500	5,521	13,000	13,000		(0)	13,000	0
2134-6411 · Nursing Supplies	418	500	82	1,000	1,000		(0)	1,000	0
2142-6311 · Psych Test Instruc Serv	21,352	16,000	(5,352)	32,000	32,000		0	32,000	0
2142-6411 · Psychological Testing Supplies	5,939	0	(5,939)	5,939	0		(5,939)	5,939	0
2152-6311 · Instructional Services	78,250	50,000	(28,250)	100,000	100,000		(0)	100,000	0
2162-6311 · Ot Services Instruc Serv	12,261	39,000	26,739	76,747	78,000		1,253	76,747	0
2191-6311 · Occ Therapy Instruc Serv	15,072	0	(15,072)	30,072	0		(30,072)	32,572	2,500
2222-6441 · Library Books	0	2,750	2,750	5,500	5,500		0	5,500	0
3611-6391 · Other Purchased Services	364	5,000	4,636	8,660	10,000		1,340	8,660	0
3611-6411 · Welfare Activities Services Sup	2,150	0	(2,150)	2,150	0		(2,150)	2,150	0
3812-6319 · Afterschool Prof Serv	40,000	6,500	(33,500)	162,618	13,000		(149,618)	162,618	0
3812-6411 · Afterschool Supplies	1,123	0	(1,123)	25,200	0		(25,200)	25,200	0
3812-6412 · Afterschool Tech Supplies	14,800	0	(14,800)	14,800	0		(14,800)	14,800	0
3912-6319 · Parental Involvement Prof Serv	55	0	(55)	55	0		(55)	55	0
3912-6391 · Parental Involvem - Other Purc	0	1,000	1,000	2,000	2,000		0	2,000	0
3912-6411 · Parental Involvement Supplies	1,660	4,000	2,340	8,000	8,000		0	8,000	0
Total Student Expense, Direct	1,116,230	541,712	(574,518)	1,705,227	1,083,424		(621,802)	1,594,514	-110,713
Student Expense, Food									
2562-6332 · Food Prep Rep & Mait	5,263	3,000	(2,263)	6,000	6,000		(0)	6,000	0
2562-6334 · Food Prep Equip Rent	1,296	1,500	204	3,000	3,000		0	3,000	0
2562-6411 · Food Preparation Supplies	24,663	20,000	(4,663)	40,000	40,000		(0)	40,000	0
2562-6471 · Food Preparation Snack	188,507	167,500	(21,007)	335,000	335,000		0	335,000	0
2562-6491 · Food Prep Other Materials	275	1,250	975	2,500	2,500		0	2,500	0
2562-6541 · Food Preparation Equipment	0	3,500	3,500	7,000	7,000		(0)	7,000	0
Total Student Expense, Food	220,004	196,750	(23,254)	393,500	393,500		0	393,500	0
Office & Business Expense									
2114-6412 · Technology Supplies	15,849	8,409	(7,440)	16,817	16,817		0	16,817	0
2311-6315 · Board Audit	16,750	9,000	(7,750)	18,500	18,000		(500)	18,000	-500
2311-6317 · Board Legal	18,080	3,000	(15,080)	36,080	6,000		(30,080)	17,092	-18,989
2311-6319 · Board Prof Serv	0	1,250	1,250	2,500	2,500		(0)	2,500	0
2311-6352 · Board Liability Insurance	31,313	27,500	(3,813)	55,000	55,000		(0)	55,000	0
2311-6411 · Board Supplies	437	750	313	1,500	1,500		(0)	1,500	0
2321-6319 · Exec Admin Prof Serv	147,288	81,250	(66,038)	200,900	162,500		(38,400)	200,900	0
2321-6359 · Judgments Against Lea And	4,800	0	(4,800)	50,000	0		(50,000)	8,000	-42,000
2321-6371 · Exec Admin Dues And Membe	8,455	6,000	(2,455)	12,000	12,000		0	12,000	0
2321-6411 · Exec Admin Supplies	3,415	15,100	11,685	30,200	30,200		0	30,200	0
2322-6362 · Advertising	23,477	32,250	8,773	64,500	64,500		(0)	64,500	0
2322-6411 · Community Services Supplies	10,445	8,250	(2,195)	16,500	16,500		(0)	16,500	0
2323-6319 · Staff Relations and Negotiation	8,814	25,000	16,186	51,808	50,000		(1,808)	54,609	2,801
2323-6411 · Staff Relations and Negotiation	18,192	0	(18,192)	18,192	0		(18,192)	15,391	-2,801
2329-6319 · Other Exec Admin Prof Serv	3,456	1,000	(2,456)	6,456	2,000		(4,456)	11,799	5,343
2331-6316 · Data Processing Services	176,186	117,525	(58,661)	235,050	235,050		0	235,050	0
2331-6412 · It Admin Tech Supplies	18,810	6,750	(12,060)	18,810	13,500		(5,310)	18,810	0
2411-6371 · Building Level Ad - Dues and M	0	1,000	1,000	2,000	2,000		0	2,000	0
2411-6411 · Building Admin Supplies	7,336	11,100	3,764	22,200	22,200		(0)	22,200	0
2511-6319 · Business Office Prof Serv	9,790	1,500	(8,290)	9,790	3,000		(6,790)	7,986	-1,804
2511-6411 · Business Office Supplies	15,195	22,000	6,805	44,000	44,000		0	44,000	0
2511-6412 · Bness Off Tech Supplies	17,455	6,000	(11,455)	17,455	12,000		(5,455)	17,305	-150
2523-6319 · Receiving and Disbursing Func	5,356	6,000	644	12,000	12,000		(0)	12,000	0
2525-6319 · Financial Accounting Services	72,450	72,450	0	144,900	144,900		0	144,900	0
2529-6319 · Other Fiscal Services Prof Serv	3,751	4,250	499	8,500	8,500		0	8,500	0
2574-6363 · Printing Printing	0	1,000	1,000	2,000	2,000		0	2,000	0
Total Office & Business Expense	637,099	468,334	(168,765)	1,097,657	936,667		(160,990)	1,039,558	-58,099

Transportation									
2551-6341 · Transportation - Contracted, N	69,860	100,000	30,140	200,000	200,000		(0)	200,000	0
2551-6342 · Transportation - Contracted, N	10,264	9,250	(1,014)	18,500	18,500		0	18,500	0
2553-6341 · Transportation - Contracted, Di	58,180	31,000	(27,180)	140,000	62,000		(78,000)	140,000	0
2558-6341 · Transportation Sp Funds Trans	1,782	0	(1,782)	1,782	0		(1,782)	0	-1,782
2558-6342 · Transportation-Other	1,435	0	(1,435)	1,435	0		(1,435)	1,435	0
2558-6551 · Transportation-Specific Funds	0	0	0	20,000	0		(20,000)	20,000	0
Total Transportation	141,521	140,250	(1,271)	381,717	280,500		(101,217)	379,935	-1,782
Total Expenses	7,696,786	7,325,454	(371,332)	15,062,909	14,650,909		(412,001)	14,732,759	-330,150
Operating Income	(462,202)	(881,343)	419,142	125,931	(389,865)		515,797	407,489	-281,557
Extraordinary Expenses									
Facility Improvements									
4051-6521 · Building Const Buildings	12,589	0	(12,589)	12,589	0		(12,589)	12,589	0
Total Facility Improvements	12,589	0	(12,589)	12,589	0		(12,589)	12,589	0
Total Extraordinary Expenses	12,589	0	(12,589)	12,589	0		(12,589)	12,589	0
Net Income	(474,791)	(881,343)	406,552	113,342	(389,865)		503,207	394,899	-281,557
Cash Flow Statement									
Net Income	(474,791)	(881,343)	406,552	113,342	(389,865)		503,207	394,899	-281,557
Cash Flow Adjustments									
Other Operating Activities									
1598 · Remove from operations	0	0	0	0	0		0	0	0
2154 · Local Taxes Payable	0	0	0	0	0		0	9,775	-9,775
2155 · Missouri Income Tax Payable	15	0	15	(0)	0		(0)	0	0
2156 · Group Health And Life Insurance Pay	2,229	0	2,229	(0)	0		(0)	0	0
Total Other Operating Activities	2,244	0	2,244	(0)	0		(0)	9,775	-9,775
Facilities Project Adjustments									
1599 · Add to facilities	0	0	0	0	0		0	0	0
Total Facilities Project Adjustments	0	0	0	0	0		0	0	0
Total Cash Flow Adjustments	2,244	0	2,244	(0)	0		(0)	9,775	-9,775
Change in Cash	(472,547)	(881,343)	408,796	113,342	(389,865)		503,207	404,674	-291,332

Monthly Projections
Momentum Academy
 July 2024 through December 2024

Forecast	Income Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance	Comments	Previous Forecast	Pw Total	Diff
Local Revenue																					
5111 - Proposition C (Sales Tax)	10,286		97,307	82,281	78,021	78,021	110,621	66,882	79,388	79,388	79,388	79,388	79,388	79,388	1,041,725	1,091,569	(49,844)		1,041,725	0	
5151 - Interest	10,065	8,850	8,850	8,850	8,850	8,850	7,237	7,563	7,290	7,290	7,290	7,290	7,290	7,290	96,250	81,000	15,250		96,250	(2,738)	
Total Local Revenue	140,351	107,157	91,135	86,889	86,889	117,858	74,425	66,778	86,778	86,778	86,778	86,778	86,778	86,778	1,137,983	1,175,569	(37,586)		1,140,720	(2,738)	
State Revenue																					
5311 - Basic Formula	880,416	899,381	851,116	877,057	877,057	904,473	876,751	864,752	864,752	864,752	864,752	864,752	864,752	864,752	10,477,706	10,084,249	393,456		10,449,447	27,759	
5312 - Transportation	14,164	14,164	14,164	15,762	15,762	14,745	14,745	14,745	15,762	15,762	15,762	15,762	15,762	15,762	188,887	169,695	19,202		190,000	(1,103)	
5319 - Classroom Trust Fund	31,081	30,692	31,111	30,875	30,437	31,181	31,181	30,896	30,896	30,896	30,896	30,896	30,896	30,896	370,756	323,488	47,268		371,537	(81)	
5349 - MOCAL	0	0	0	0	0	0	0	0	58,333	58,333	58,333	58,333	58,333	300,000	0	300,000	MOCAL Grant	300,000	0		
5342 - Evidence Based Reading State	0	0	0	0	0	0	41,589	0	0	0	0	0	0	41,589	0	41,589	EBRG	41,589	0		
Total State Revenue	926,661	944,237	896,300	930,510	930,510	990,974	922,716	869,743	869,743	869,743	869,743	869,743	869,743	869,743	11,428,948	10,587,429	841,519		11,403,073	25,875	
Federal Revenue																					
5412 - Medicaid	0	0	35,677	0	6,640	41,761	12,427	12,427	12,427	12,427	12,427	12,427	12,427	12,427	158,643	158,643	0		158,643	(0)	
5422 - Cares Esser III	0	0	0	0	15,658	0	0	0	0	0	0	0	0	0	15,658	0	15,658	EBRG & IRSG	15,658	0	
5441 - IDEA	0	0	0	0	0	0	0	0	33,296	33,296	33,296	33,296	33,296	133,296	199,775	(66,479)		199,775	0		
5442 - ESEA	0	0	0	0	0	0	6,001	0	0	0	0	0	0	6,001	0	6,001		6,001	0		
5445 - Food Service-Lunch	0	0	31,504	44,823	0	60,025	60,025	60,025	60,025	60,025	60,025	60,025	60,025	436,479	436,479	0		436,479	0		
5446 - Food Service-Breakfast	0	0	19,384	21,658	0	22,741	22,741	22,741	22,741	22,741	22,741	22,741	22,741	177,498	177,498	0		177,498	0		
5448 - Food Service-Snacks	0	0	0	0	0	0	0	0	749	749	749	749	749	4,493	4,493	0		4,493	0		
5451 - Title I	0	0	0	0	264,987	100,233	51,743	51,743	51,743	51,743	51,743	51,743	51,743	675,678	640,000	35,678		640,000	35,678		
5461 - Title Ia	0	0	0	0	18,821	5,984	35,520	35,520	35,520	35,520	35,520	35,520	35,520	234,926	232,852	2,074		232,852	2,074		
5462 - Title II	0	0	0	0	0	0	0	0	0	0	0	0	0	11,000	11,000	0		11,000	(1,000)		
5465 - Title I	0	0	0	0	20,765	7,854	3,363	3,363	3,363	3,363	3,363	3,363	3,363	48,909	57,500	(8,591)		57,500	(8,591)		
5468 - AP-hcy	0	0	0	0	0	51,518	0	0	0	0	0	0	0	51,518	0	51,518	MKV Transportation Grant	51,518	0		
5497 - Charter School Start-up Revenue	100	0	0	0	0	0	0	0	0	0	0	0	0	100	100	0		100	0		
Total Federal Revenue	100	0	67,181	64,218	345,528	212,993	219,865	219,865	219,865	219,865	219,865	219,865	219,865	219,865	2,009,179	1,918,239	90,939		1,985,518	23,653	
Private Grants and Donations																					
5192 - Donations	0	0	0	258,700	276	0	43,971	43,971	43,971	43,971	43,971	43,971	43,971	522,800	522,800	0	TOT	522,800	0		
Total Private Grants and Donations	0	0	0	258,700	276	0	43,971	43,971	43,971	43,971	43,971	43,971	43,971	43,971	522,800	522,800	0		522,800	(0)	
Earned Fees																					
5179 - Other Pupil Income - Fundraising	0	16,579	603	508	677	224	1,068	1,068	1,068	1,068	1,068	1,068	1,068	25,000	25,000	0		25,000	0		
5194 - School Level Fundraising	0	0	0	0	1,802	0	0	0	0	0	0	0	0	1,802	1,802	0		1,802	0		
5196 - Prior Period Adjustment	0	0	0	33,813	0	0	0	0	0	0	0	0	0	33,813	2,688	31,125	rRate	33,813	0		
5198 - Miscellaneous Revenue	75	1,207	172	1,676	416	74	4,284	4,284	4,284	4,284	4,284	4,284	4,284	29,326	29,326	0		29,326	0		
Total Earned Fees	75	17,786	775	35,997	1,093	2,100	5,353	5,353	5,353	5,353	5,353	5,353	5,353	89,941	57,006	32,935		88,139	1,802		
Total Revenue	1,066,187	1,068,179	1,065,481	1,375,614	1,455,729	1,212,194	1,325,709	1,325,709	1,325,709	1,325,709	1,325,709	1,325,709	1,325,709	1,325,709	15,888,841	14,261,043	927,798		15,140,248	48,592	
Expenses																					
Salaries																					
1111-6111 - ES Instruction Cert FT	104,338	120,577	117,515	118,344	118,344	123,845	128,536	128,536	128,536	128,536	128,536	128,536	128,536	1,473,859	1,656,438	(182,579)	2 Open Positions	1,473,435	(424)		
1111-6111 - ES Instruction Supp Pk	1,250	5,250	5,250	4,350	4,350	20,500	0	0	0	0	0	0	0	39,500	0	(39,500)		19,450	(20,050)		
1111-6151 - ES Instruction NC FT	10,194	32,006	34,747	31,571	31,571	29,976	31,915	31,915	31,915	31,915	31,915	31,915	31,915	360,214	314,761	(45,453)	1 Open Position	362,153	1,939		
1111-6152 - ES Instruction Aides	3,336	3,336	3,336	3,336	3,336	3,336	8,011	8,011	8,011	8,011	8,011	8,011	8,011	68,087	112,200	(44,113)	2 Open Positions	72,762	4,675		
1131-6111 - MS Instruction Cert FT	27,473	42,960	45,199	45,199	45,199	45,199	48,988	48,988	48,988	48,988	48,988	48,988	48,988	545,155	571,333	(26,178)	1 Open Position	545,465	376		
1131-6111 - MS Instruction Supp Pk	0	0	0	0	0	4,375	0	0	0	0	0	0	0	4,375	0	(4,375)		7,002	(2,627)		
1131-6151 - MS Instruction NC FT	4,474	9,265	9,265	9,265	9,265	9,265	9,265	9,265	9,265	9,265	9,265	9,265	9,265	106,393	47,278	(59,115)		106,393	0		
1191-6101 - Summer Instruction Supp Pk	0	0	0	0	0	1,200	0	0	0	0	0	0	0	1,200	0	(1,200)		49,800	0		
287673 - Special Education Cert FT	28,673	31,256	31,256	31,400	31,400	35,800	44,261	44,261	44,261	44,261	44,261	44,261	44,261	455,636	430,398	(25,239)	2 Open Positions	434,918	(2,0718)		
1221-6131 - Special Education Supp Pk	0	2,000	0	0	0	2,500	0	0	0	0	0	0	0	4,500	0	(4,500)		2,000	(2,500)		
1221-6152 - Special Education Aides	6,730	8,808	12,296	8,038	7,488	8,427	22,586	22,586	22,586	22,586	22,586	22,586	22,586	252,213	341,720	(89,507)	5 Open Positions	201,327	14,143		
1271-6111 - Bilingual Instruction Cert FT	4,797	4,797	4,797	4,797	4,797	4,797	12,869	12,869	12,869	12,869	12,869	12,869	12,869	150,957	154,427	(4,480)	2 Open Positions	114,009	6,500		
1271-6131 - Bilingual Instruction Supp Pk	0	0	0	0	0	500	0	0	0	0	0	0	0	500	0	(500)		500	0		
1411-6131 - Student Activities Supp Pk	333	333	167	352	352	352	23,019	23,019	23,019	23,019	23,019	23,019	23,019	140,001	140,000	(1)	ADJ to BAL SUPP Pk	60,342	(79,659)		
2113-6101 - Student Activities Supp Pk	333	333	167	352	352	352	1,011	1,011	1,011	1,011	1,011	1,011	1,011	11,011	0	11,011		8,000	3,011		
2113-6151 - Social Work Supp Pk	0	15,000	0	0	2,000	6,375	0	0	0	0	0	0	0	9,375	0	(9,375)		3,000	(6,375)		
2113-6151 - Social Work Nc Ft	17,744	15,713	18,213	20,713	20,713	20,713	20,713	20,713	20,713	20,713	20,713	20,713	20,713	238,081	285,300	(47,219)		238,081	0		
2134-6101 - Nursing Supp Pk	0	0	0</																		

Balance Sheet

Momentum Academy

As of December 31, 2024

Balance Sheet	6/30/2024	12/31/2024	6/30/2025
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			4,317,662
1111 · Cash	113,735	116,464	0
1114 · Savings Acct: Cash Reserve	2,791	2,791	0
1115 · Inv Acct: Closure Reserve	7,284	7,284	0
1116 · Inv Acct: Sweep	3,143	3,143	0
1117 · 998 Parental Involvem - Gp Fic	2,047	2,047	0
1118 · Busey Money Market	4,075,321	3,600,044	0
Total Cash	4,204,320	3,731,773	4,317,662
Intercompany Transfers			
1598 · Remove from operations	0	0	0
1599 · Add to facilities	0	0	0
Total Intercompany Transfers	0	0	0
Total Current Assets	4,204,320	3,731,773	4,317,662
Total Assets	4,204,320	3,731,773	4,317,662
Liabilities and Equity			
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2154 · Local Taxes Payable	0	0	0
2155 · Missouri Income Tax Payable	0	15	(0)
2156 · Group Health And Life Insurance I	5,335	7,564	5,335
Total Other Current Liabilities	5,335	7,579	5,335
Total Current Liabilities	5,335	7,579	5,335
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	4,198,986	4,198,986	4,198,986
Total Unrestricted Net Assets	4,198,986	4,198,986	4,198,986
Net Income			
Net Income	0	(474,791)	113,342
Total Net Income	0	(474,791)	113,342
Total Equity	4,198,986	3,724,195	4,312,327
Total Liabilities and Equity	4,204,320	3,731,773	4,317,662

State Revenue Drivers

Momentum Academy

July 2024 through December 2024

School Type:

Revenue Drivers							
As of	12.12.24						
Enrollment	600						
YTD Attendance %	92.0%						
YTD ADA	549.9						
Enrollment		Budgeted					
Start of Year Enrollment			725				
Attrition			10%				
End of Year Enrollment			650		600		
Attendance %			90%		92%		
ADA		Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change
K-12		636.7	636.7	636.7	549.9	636.7	
Summer			7.7	5.3	5.3	5.3	
Total ADA Term		636.7	644.4	642.0	555.2	642.0	-
Special Populations Weights		Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change
Free and Reduced Lunch (FRL)							
% of ADA		77.1%	77.1%	77.1%	77.1%	77.1%	
Count		490.74	490.74	490.74	423.83	490.7	
Weight		73.419	73.419	73.419	82.737	82.7	9.3
Individualized Education Plans (IEP)							
% of ADA		13.6%	13.6%	13.6%	13.6%	14%	
Count		80.0	80.0	80.0	80.0	80.0	
Weight		-	-	-	4.6	4.6	4.6
Limited English Proficiency (LEP)							
% of ADA			9.73%	3.54%	3.54%	4%	
Count		77.0	77.0	77.0	77.0	77.0	
Weight		37.1	37.100	37.1	37.1	37.1	(0.0)
Prek ADA							
Prek ADA			15.00		17	17	
State Payment Calculation		Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change
Total WADA		752.4848	754.930	752.4848	696.3510	752.5	(2.4)
Per Wada Payment Amount		\$ 14,699	\$ 14,000	\$ 14,600	\$ 14,600	\$ 14,600	600.0
State Aid Projection		10,895,189	10,417,715	10,821,484	10,014,224	10,821,484	
Prior Year Adjustment		26,978	-	26,978	26,978	26,978	
Net State Rev Projection		10,922,167	10,417,715	10,848,462	10,041,202	10,848,462	430,747.1
Classroom Trust Fund		370,756	323,488	370,756	370,756	370,756	47,268.0
Basic Formula		\$ 10,551,411	\$ 10,094,227	\$ 10,477,706	\$ 9,670,446	\$ 10,477,706	383,479.1

MATCH

1